



**City Council Special Meeting and Workshop
&
Joint Workshop
City Council & School Committee
Agenda
March 25, 2019**

5:30 P.M. Special City Council Meeting

Pledge of Allegiance

I. New Business

1. Resolve 04-03252019

Authorizing the City Manager to provide the Lewiston-Auburn Transit Committee a zero percent interest rate loan not to exceed \$187,500 from the City's General Fund.

II. Adjournment

City Council Workshop (*immediately following the Special City Council Meeting*)

- A. Auburn Water District Bond Discussion
- B. City Manager's Preliminary Budget Presentation
- C. Review of Tentative Budget Schedule

6:30 PM Joint Workshop – School Committee & City Council

- A. Review of 5 Year Capital Improvement Program (CIP) Plan for the City and School Department
- B. School Department FY 20 Budget Preliminary Budget Presentation



**City of Auburn
City Council Information Sheet**

Council Workshop or Meeting Date: March 25, 2019

Resolve: 04-03252019

Author: Sue Clements-Dallaire, City Clerk

Subject: Lewiston & Auburn Transit Committee's (LATC) request for a short-term loan

Information: LATC would be requesting \$187,500 per city, a total of \$375,000 – 3 months of operating expenses, in a short-term loan to cover expenses until LATC's federal funds become available. Best case scenario, LATC will have access to the federal funds mid to late May. If something holds up the application process, funds would not be available until July and LATC could possibly be requesting additional assistance.

The federal apportionment was just released March 13, five and one-half months into the current fiscal year. LATC has been able to pay its contractor for three months of fiscal year 2019 but has exhausted its reserves and carry over funds.

City Budgetary Impacts:

Staff Recommended Action: Discussion tonight and Council will be asked to vote on a new Resolve at the Special Council Meeting to be held Monday, March 25th, 2019.

Previous Meetings and History: Council approved a similar short-term loan request for LATC in December of 2017. The loan was repaid three weeks later. This short-term loan request was discussed at the 3/18/2019 Council workshop.

City Manager Comments:

I concur with the recommendation. Signature:

A handwritten signature in blue ink that reads "Peter J. Coulton".

Attachments: Resolve 04-03252019

Holly C. Lasagna, Ward One
Robert P. Hayes, Ward Two
Andrew D. Titus, Ward Three
Alfreda M. Fournier, Ward Four



Leroy G. Walker, Ward Five
Belinda A. Gerry, At Large
David C. Young, At Large

Jason J. Levesque, Mayor

IN CITY COUNCIL

RESOLVE 04-03252019

RESOLVE, Authorizing a zero percent interest rate loan not to exceed \$187,500 from the City's General Fund to the Lewiston-Auburn Transit Committee to provide working capital until either Federal reimbursements are received or 120 days has lapsed.

WHEREAS, the L-A Transit Committee is a joint agency between the Cities of Auburn and Lewiston;

WHEREAS, their cash flow to pay operating costs, including the transportation contractor are heavily reliant on timely Federal fund reimbursements, and when delayed, contracts go unpaid; and

WHEREAS, to assist with timely payments, the Committee will exhaust all cash on hand and request cash advances from each municipalities' operating subsidy; and

WHEREAS, once cash reserves are completely liquidated an as needed working capital short term loan may be requested to the Finance Director and approved by the City Manager;

NOW, THEREFORE, BE IT RESOLVED BY THE AUBURN CITY COUNCIL,

That the City Manager is authorized to provide the Lewiston-Auburn Transit Committee a zero percent interest rate loan not to exceed \$187,500 from the City's General Fund with a maturity of the shorter of 120 days or the receipt of the Federal reimbursement, subject to a similar arrangement from the City of Lewiston.



**City of Auburn
City Council Information Sheet**

Council Workshop or Meeting Date: March 25, 2019

Author: Sue Clements-Dallaire, City Clerk

Subject: Auburn Water District Bond Request

Information: The Auburn Water District would like to move forward with an Alum treatment to Lake Auburn during the Summer/Fall of 2019. The project estimate is \$800,000. The Auburn Water District share of the project will be \$400,000. In order to finance the project, they are pursuing a bond and in accordance with their Charter, the issuance of bonds by the Auburn Water District must be approved by the Auburn City Council.

City Budgetary Impacts:

Staff Recommended Action: This is an opportunity for the Council to ask questions. This item will appear on the April 1, 2019 Council agenda for a vote of the City Council.

Previous Meetings and History: Discussed at the 3/18/2019 City Council meeting.

City Manager Comments:

I concur with the recommendation. Signature:

A handwritten signature in blue ink that reads "Peter J. Crichton".

Attachments: Letter from Sid Hazelton to the Auburn City Manager, Peter Crichton, draft Resolve

City of Auburn

City Council, Auburn, Maine

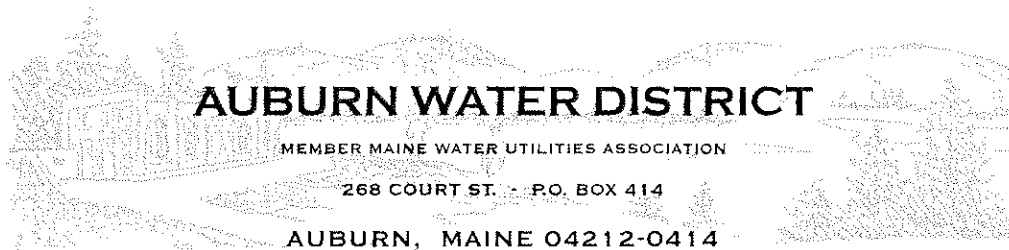
Date: _____, 2019

TITLE: RESOLVE – PERMISSION FOR AUBURN WATER DISTRICT TO ISSUE BONDS

Be it resolved by the Auburn City Council, that in accordance with Section 13 of the Auburn Water District Charter, the Auburn City Council hereby grants permission to the Auburn Water District (the “Water District”) to issue its bonds (and notes in anticipation thereof) (referred to herein as the “Water District Bonds”) in the aggregate principal amount not to exceed \$400,000 to finance an in-lake aluminum sulfate (alum) or other chemical treatment to Lake Auburn to mitigate algae growth related to excess phosphorus in the water, and to the extent funds remain therefore, to finance upgrades to the Water District’s water distribution system, including water main replacement, with other improvements ancillary and related thereto.

Be it further resolved by the Auburn City Council, that the Water District Bonds shall not constitute any debt or liability of the City or a pledge of the faith and credit of the City, but shall be payable solely by the Water District; and the issuance of the Water District Bonds shall not directly or indirectly or contingently obligate the City to levy or to pledge any form of taxation whatever therefor or to make any appropriation for their payment.

This resolve shall be final immediately upon enactment.



Peter Crichton, City Manager
60 Court Street
Auburn, Me. 04210

3/13/2019

Re: Auburn Water District Bond Issuance Request

Dear Mr. Crichton,

In order to improve water quality, the Auburn Water District/Lewiston Water Division are planning to move forward with an Alum treatment to Lake Auburn during the Summer/Fall of 2019. We are currently pursuing a permit from the Maine Department of Environmental Protection, and anticipate having it in hand later this Spring.

The project estimate is \$800,000. The Auburn Water District share of this project will be \$400,000.

We are pursuing a bond to finance the project. In accordance with our Charter, the issuance of bonds by the Auburn Water District must be approved by the City of Auburn.

Attached for your consideration is a resolve for permission for the Auburn Water District to issue a bond for Alum Treatment to Lake Auburn in 2019.

Would you please schedule to address this request at your next Council meeting?

Thank you for your consideration.

Sincerely,

Sid Hazelton, P.E.
Auburn Water Superintendent



**City of Auburn
City Council Information Sheet**

Council Workshop or Meeting Date: March 25, 2019

Author: Sue Clements-Dallaire, City Clerk

Subject: City Manager's Preliminary Budget Presentation

Information: The City Manager will present and discuss his preliminary budget.

City Budgetary Impacts: N/A

Staff Recommended Action: Discussion

Previous Meetings and History: Yearly presentation

City Manager Comments:

I concur with the recommendation. Signature:

A handwritten signature in blue ink, reading "Peter J. Caudette".

Attachments:

FY20 Preliminary Draft Budget

As of March 25, 2019

Fiscal Year 20

City Expenses

| | |
|----------------------|--------------|
| • Operating Expenses | 1.05% |
| • Debt Service | 6.48% |
| • Intergovernmental | <u>5.69%</u> |
| Total City Expenses | 2.68% |

City Expenses

Department Proposed Budget FY19-20

| | |
|-------------------------|---------------------|
| • Operating Expenses | \$31,718,617 |
| • Debt Service | \$10,134,493 |
| • Intergovernmental | <u>\$ 4,278,480</u> |
| Total Proposed Expenses | \$46,131,590 |

City Expenses

Department Proposed Budget FY19-20

| | |
|----------------------------------|---------------------|
| Operating Expenses | \$30,888,155 |
| Debt Service | \$10,384,493 |
| Intergovernmental | <u>\$ 4,409,163</u> |
| Total Preliminary Draft Expenses | \$45,681,811 |

or \$1,191,514 more than FY18-19
or 2.68% more

Proposed Property Tax Impact

| | Council Adopted Budget FY18-19 | Department Proposed Budget FY 19-20 | Manager's Preliminary Draft Budget FY 19-20 | Council Adopted Budget FY 19-20 | \$ Change | % Change |
|---------------------------|--------------------------------------|---|---|---------------------------------------|-------------|----------|
| Total Expenses | \$88,184,080 | \$91,894,423 | \$91,444,644 | 0 | \$3,260,564 | 3.70% |
| Less: Non-Tax Revenues | | | | | | |
| City | \$15,983,523 | \$15,379,879 | \$16,264,379 | 0 | \$280,856 | 1.76% |
| School | \$25,696,522 | \$27,281,605 | \$27,281,605 | 0 | \$1,585,083 | 6.17% |
| Total Non-Tax Revenues | \$41,680,045 | \$42,661,484 | \$43,545,984 | 0 | \$1,865,939 | 4.48% |
| Tax Levy | | | | | | |
| City | \$26,099,008 | \$28,283,846 | \$26,934,711 | 0 | \$835,703 | 3.20% |
| School | \$17,997,261 | \$18,481,228 | \$18,206,945 | 0 | \$209,684 | 1.17% |
| County | \$2,2407,766 | \$2,467,865 | \$2,482,721 | 0 | \$74,955 | 3.11% |
| Overlay | | | | | | |
| Total Tax Levy | \$46,504,035 | \$49,232,939 | \$47,624,377 | 0 | 1,120,342 | 2.41% |
| Total Assessed Value | \$1,964,206,026 | \$1,964,206,026 | \$1,964,206,026 | 0 | | |
| Tax Rate | | | | | | |
| City | \$13.29 | \$14.40 | \$13.71 | 0.00 | 0.43 | 3.20% |
| School | \$9.16 | \$9.41 | \$9.27 | 0.00 | 0.11 | 1.17% |
| County | \$1.23 | \$1.26 | \$1.26 | 0.00 | 0.04 | 3.11% |
| Total | \$23.68 | \$25.07 | \$24.25 | 0.00 | 0.57 | 2.41% |

Tax Levy Increase

| | Council Adopted Budget FY18-19 | Original Manager Proposed Budget FY 19-20 | Current Manager Proposed Budget FY 19-20 | Council Adopted Budget FY 19-20 | \$ Change | % Change |
|----------------|--------------------------------------|---|--|--|-------------|----------|
| Tax Levy | | | | | | |
| City | \$26,099,008 | \$26,934,711 | | 0 | \$835,703 | 3.20% |
| School | \$17,997,261 | \$18,206,945 | | 0 | \$209,684 | 1.17% |
| County | \$2,407,766 | \$2,482,721 | | 0 | \$74,955 | 3.11% |
| Overlay | | | | | | |
| Total Tax Levy | \$46,504,035 | \$47,624,377 | | 0 | \$1,120,342 | 2.41% |

Homeowner Impact

| | FY 19 Tax Rate | Manager Proposed FY 20 Tax Rate | Increase |
|--|-------------------|--|----------|
| | 13.29 | 13.71 | 0.43 |

City Budget
\$150,000 Home \$1,993.50 \$2,056.50 \$63.00

| | FY 19 Tax Rate | Proposed FY 20 Tax Rate | Increase |
|--|-------------------|-------------------------------|----------|
| | 1.23 | 1.27 | 0.04 |

County Taxes
\$150,000 Home \$184.50 \$190.50 \$6.00

| | FY 19 Tax Rate | Proposed FY 20 Tax Rate | Increase |
|--|-------------------|-------------------------------|----------|
| | 9.16 | 9.27 | 0.11 |

School Budget
\$150,000 Home \$1,374.00 \$1,390.50 \$16.50

| | FY 19 Tax Rate | Proposed FY 20 Tax Rate | Increase |
|--|-------------------|-------------------------------|----------|
| | 23.68 | 24.25 | 0.57 |

Combined Budget
\$150,000 Home \$3,552.00 \$3,637.50 \$85.50

| | FY 19 Tax Rate | Manager Proposed FY 20 Tax Rate | Increase |
|--|-------------------|--|----------|
| | 13.29 | 13.71 | 0.43 |

City Budget
\$200,000 Home \$2,658.00 \$2,742.00 \$84.00

| | FY 19 Tax Rate | Proposed FY 20 Tax Rate | Increase |
|--|-------------------|-------------------------------|----------|
| | 1.23 | 1.27 | 0.04 |

County Taxes
\$200,000 Home \$246.00 \$254.00 \$8.00

| | FY 19 Tax Rate | Proposed FY 20 Tax Rate | Increase |
|--|-------------------|-------------------------------|----------|
| | 9.16 | 9.27 | 0.11 |

School Budget
\$200,000 Home \$1,832.00 \$1,854.00 \$22.00

| | FY 19 Tax Rate | Proposed FY 20 Tax Rate | Increase |
|--|-------------------|-------------------------------|----------|
| | 23.68 | 24.25 | 0.57 |

Combined Budget
\$200,000 Home \$4,736.00 \$4,850.00 \$114.00

Capital Needs

- Auburn-Lewiston Airport: \$630,500
- City Clerk: \$20,000
- Economic & Community Development: \$1,229,000
- Facilities: \$508,000
- Fire & EMS: \$265,000
- LATC: \$50,000
- LA 9-1-1: \$2,892,500
- Museum LA: \$30,000
- Police: \$287,800
- Public Works: \$3,381,000
- Recreation and Sports Facilities: \$465,000
- Education: \$700,000

TOTAL: \$10,522,500

Tax Levy Increase – w/Full Proposed Revenue Sharing Increase

| | Council Adopted Budget FY18-19 | Original Manager Proposed Budget FY 19-20 | Current Manager Proposed Budget FY 19-20 | Council Adopted Budget FY 19-20 | \$ Change | % Change |
|-----------------------|--------------------------------------|---|--|--|-----------|----------|
| Tax Levy | | | | | | |
| City | \$26,099,008 | \$26,734,711 | | 0 | \$635,703 | 2.44% |
| School | \$17,997,261 | \$18,206,945 | | 0 | \$209,684 | 1.17% |
| County | \$2,407,766 | \$2,482,721 | | 0 | \$74,955 | 3.11% |
| Overlay | | | | | | |
| Total Tax Levy | \$46,504,035 | \$47,424,377 | | 0 | \$920,342 | 1.98% |

Budget Resources

- Our FY2020 Preliminary Municipal Budget can be found online: www.auburnmaine.gov
- Questions may be addressed to: pcrichton@auburnmaine.gov or by calling, (207) 333.6601 ext. 1221



**City of Auburn
City Council Information Sheet**

Council Workshop or Meeting Date: March 25, 2019

Author: Sue Clements-Dallaire, City Clerk

Subject: Review of Tentative Budget Schedule

Information: Council will see the tentative budget schedule through June.

City Budgetary Impacts: N/A

Staff Recommended Action: Discussion and seeking Council direction

Previous Meetings and History: Mentioned at the 3/18/2019 Council meeting

City Manager Comments:

I concur with the recommendation. Signature:

A handwritten signature in blue ink, reading "Peter J. Cusick".

Attachments: Memo from City Clerk and CDBG Action Plan schedule



TO: Jill Eastman, Finance Director and Peter Crichton, City Manager
 FROM: Sue Clements-Dallaire, City Clerk
 RE: 2019 Tentative Council Meeting Schedule
 DATE: March 19, 2019

The following is a **tentative** schedule through the end of June.

| Date | Time | Agenda Items |
|--------------------------|------------------|--|
| FRIDAY 3/29/2019 | | CIP DEADLINE |
| Monday 4/1/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • CIP Discussion – Part I |
| | 7:00 PM Meeting | |
| Monday 4/8/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • CIP Discussion – Part 2 • City Manager's Proposed Budget Presentation |
| Tuesday 4/16/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • Budget Workshop |
| | 7:00 PM Meeting | |
| Monday 4/22/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • Budget Workshop |
| Monday 4/29/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • Budget Workshop – Joint Agencies |
| SPECIAL MEETING | 7:00 | <ul style="list-style-type: none"> • Council approval of New High School Referendum question and sets date for the election |
| Tuesday 4/30/2019 | | FINAL DATE TO SUBMIT BUDGET |
| Monday 05/06/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • |
| | 7:00 PM Meeting | |
| Monday 05/13/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • Adopt School Budget |
| Monday 05/20/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • Adopt CIP Plan |
| | 7:00 PM Meeting | |
| Monday 06/03/2019 | 5:30 PM Workshop | <ul style="list-style-type: none"> • Public hearing and first reading on appropriation resolve and CIP bonding |

| | | |
|-------------------|-------------------------------------|--|
| | 7:00 PM Meeting | |
| Tuesday 6/11/2019 | | SCHOOL BUDGET ELECTION |
| Monday 6/17/2019 | 5:30 PM Workshop 7:00 PM Meeting | <ul style="list-style-type: none">• Second reading on appropriation resolve and CIP bonding. |



City of Auburn, Maine

Economic & Community Development

Michael Chammings, Director

60 Court Street | Auburn, Maine 04210

www.auburnmaine.gov | 207.333.6601

2019-2020

ANNUAL ACTION PLAN SCHEDULE

| <u>ACTIVITY</u> | <u>DATE</u> |
|--|------------------------|
| CDBG Subrecipient Training | TBD |
| Citizen Action Committee Meeting | November 14, 2018 |
| Council Meeting – Update on Citizen’s Advisory Committee | November 19, 2018 |
| Sub-Recipient Training | December 4, 2018 |
| Issue Request for Proposals | TBD (Mid December) |
| Review Proposals - Staff | TBD (Mid-Late January) |
| CAC Meetings – Subcommittee Scoring Public Services | TBD (February) |
| CAC Meetings – Full Committee | TBD (February) |
| Budget Review with City Manager | TBD (Early March) |
| Workshop with City Council | March 18, 2019 |
| Public Notice – Action Plan Available | |
| Comment Period Begins | March 18, 2019 |
| Comment Period Ends | April 18, 2019 |
| Public Comment Period with City Council | April 1, 2019 |
| Adoption by City Council | May 6, 2019 |
| Submission Deadline to HUD | TBD (Mid May) |



**City of Auburn
City Council Information Sheet**

Council Workshop or Meeting Date: March 25, 2019

Author: Sue Clements-Dallaire, City Clerk

Subject: 5 Year Capital Improvement Plan – City and School

Information: The City and School will present the 5 year Capital Improvement Plan. By Charter, the City Council has to adopt the capital plan before the end of the current fiscal year.

City Budgetary Impacts:

Staff Recommended Action: Review and discussion.

Previous Meetings and History: Yearly

City Manager Comments:

I concur with the recommendation. Signature:

A handwritten signature in blue ink, appearing to read "Peter J. Carls".

Attachments:

March 25, 2019

Honorable Mayor Jason Levesque
Auburn City Council Members

RE: Five Year Capital Improvement Program Plan

Dear Mayor and Councilors:

The Five-Year City of Auburn Capital Improvement Program is hereby submitted for your review in accordance with the provisions of the City Charter.

CAPITAL IMPROVEMENT

Introduction

My preliminary draft recommendations for the FY20 Capital Improvement Plan will be presented for your review at the City Council meeting on April 2nd. The City of Auburn Capital Improvement Plan, updated annually, is a five-year plan that serves as a multi – year planning instrument. The expectation is that looking longer-term will bring stability to requests over time. While the long-term CIP Plan takes a five year look at the needs of the city, the focus will be on the projects requested for the upcoming fiscal year. Finally, the initial presentation of the CIP includes all needs of the City to sustain operations.

As usual the CIP includes a spreadsheet for FY 2020 by expenditure and department, including the intended source of funds. There is also a more detailed sheet of expenditures planned for this year.

Charter Requirements

1. A clear general summary of its contents;
2. Identification of the long-term goals of the community;
3. A list of all capital improvements and other capital expenditures which are proposed to be undertaken during the fiscal years next ensuing, with appropriate supporting information as to the necessity of each;
4. Cost estimates and recommended time schedules for each improvement or other capital expenditures;
5. Method of financing upon which each capital expenditure is to be reliant;
6. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired;
7. A commentary on how the plan addresses the sustainability of the community and the region of which it is a part; and
8. Methods to measure outcomes and performance of the capital plan related to the long-term goals of the community.

Long-term Goals

The goals of the City of Auburn focus on these 4 general areas. These are not in any particular order of importance:

1. Economic Development
2. Education
3. Citizen Engagement
4. Strong Neighborhoods.

The FY20 Work Plan recognizes that there are also other goals that serve as a “catch-all” for items outside of these 4 areas.

Of course, we must remain aware of the overall cost of services and taxes. And we must also acknowledge that there is a limit to the amount of spending and debt service the City can afford. This leads me to suggest that the CIP has a final, general goal, “to assure that the assets of the City are maintained in a fiscally responsible manner.” Following this approach recognizes that neglect or underfunding the capital needs of the City results in long-term increased costs.

Cost and Schedule

Please see attached spreadsheet at the end of the memo.

Status

| CAPITAL IMPROVEMENT PROGRAM - Fund 3000 | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------|
| CURRENT STATUS OF BONDED PROJECTS | | | | | | | |
| FY 18-19 | | | | | | | |
| Description | Original | Revised | FY 18 Actual | FY 19 To Date | Total Exp | Encumbered | Unexpended (Over exp) |
| | Budget | Budget | | 2/28/2019 | | | |
| 2017 GO BONDS (FY 17-18) | | | | | | | |
| Kitchen Hood & Suppression | 20,000.00 | 20,000.00 | | 18,596.25 | 18,596.25 | 403.75 | 1,000.00 |
| Chiller Replacement-Auburn Hall | 214,000.00 | 214,000.00 | 197,550.00 | 12,143.00 | 209,693.00 | 4,307.00 | - |
| PW Roof Replacement Phase I | 100,000.00 | 100,000.00 | 72,395.70 | 4,926.80 | 77,322.50 | 14,252.00 | 8,425.50 |
| Dangerous Buildings | 75,000.00 | 75,000.00 | | | - | | 75,000.00 |
| Airport Landside Parking | 325,000.00 | 325,000.00 | | 175,000.00 | 175,000.00 | | 150,000.00 |
| IT Upgrade Operating Systems | 200,000.00 | 200,000.00 | 146,610.95 | 6,398.69 | 153,009.64 | 18,569.62 | 28,420.74 |
| Code Compliance Survey | 80,000.00 | 80,000.00 | 35,196.97 | 8,011.00 | 43,207.97 | | 36,792.03 |
| Major Drainage | 300,000.00 | 300,000.00 | 53,029.48 | 28,852.63 | 81,882.11 | 38,117.89 | 180,000.00 |
| Reclamation/Resurfacing | 1,000,000.00 | 1,000,000.00 | 641,019.09 | 317,324.37 | 958,343.46 | 41,656.54 | - |
| Road Reconstruction | 800,000.00 | 800,000.00 | 133,229.08 | 607,114.22 | 740,343.30 | 59,656.70 | 0.00 |
| Sidewalks | 100,000.00 | 100,000.00 | 644.97 | 56,495.14 | 57,140.11 | 11,657.61 | 31,202.28 |
| MDOT Match | 500,000.00 | 500,000.00 | 138,591.22 | 359,543.38 | 498,134.60 | 1,865.40 | 0.00 |
| Minot Ave/South Goff Engineering | 125,000.00 | 125,000.00 | | | - | | 125,000.00 |
| Roadway Lighting Upgrades | 155,000.00 | 155,000.00 | 9,613.15 | | 9,613.15 | | 145,386.85 |
| Main St Electrical Service | 60,000.00 | 60,000.00 | | 31,350.00 | 31,350.00 | 8,700.00 | 19,950.00 |
| Traffic Signal Upgrade | 35,000.00 | 35,000.00 | | | - | | 35,000.00 |
| Police Vehicles | 250,000.00 | 250,000.00 | 246,807.46 | 1,667.18 | 248,474.64 | 1,525.36 | 0.00 |
| School Department | 1,300,000.00 | 1,300,000.00 | 383,225.45 | 916,774.55 | 1,300,000.00 | | - |
| Subtotal 2017 Bonds | 5,639,000.00 | 5,639,000.00 | 2,057,913.52 | 2,544,197.21 | 4,602,110.73 | 200,711.87 | 836,177.40 |
| 2018 GO BOND (FY 18-19) | | | | | | | |
| Contingency | 33,200.00 | 33,200.00 | | - | - | | 33,200.00 |
| Airport Motor Vehicle Fuel Pump | 80,000.00 | 80,000.00 | | | - | | 80,000.00 |
| Runway Reconstruction | 10,000.00 | 10,000.00 | | 10,000.00 | 10,000.00 | | - |
| Wildlife Control Equipment | 150,000.00 | 150,000.00 | | 150,000.00 | 150,000.00 | | - |
| New Auburn Village Revitalization | 206,800.00 | 206,800.00 | | 9,050.21 | 9,050.21 | | 197,749.79 |
| Dangerous Building Demolition | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Comp Plan Property Acquisition | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Downtown Parking and Walkability | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Street Light Purchase | 800,000.00 | 800,000.00 | | | - | | 800,000.00 |
| Paving Parking Lots (Central & Center) | 140,000.00 | 140,000.00 | | | - | | 140,000.00 |
| Upgrade Operating Systems | 200,000.00 | 200,000.00 | | 187,193.13 | 187,193.13 | 6,466.52 | 6,340.35 |
| Bus Replacement | 50,000.00 | 50,000.00 | | | - | | 50,000.00 |
| Virtualization Hardware Refresh | 85,000.00 | 85,000.00 | | 85,000.00 | 85,000.00 | | - |
| Radio Replacement Project | 403,000.00 | 403,000.00 | | 403,500.00 | 403,500.00 | | (500.00) |
| Capital Campaign | 25,000.00 | 25,000.00 | | 25,000.00 | 25,000.00 | | - |
| Police Vehicle Replacement | 172,000.00 | 172,000.00 | | 146,871.23 | 146,871.23 | | 25,128.77 |
| Mobile Data Terminal Replacement | 90,000.00 | 90,000.00 | | | - | 97,191.00 | (7,191.00) |
| Police Station Improvements | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Reconstruction | 900,000.00 | 900,000.00 | | | - | 45,700.18 | 854,299.82 |
| Reclamation/Resurfacing | 800,000.00 | 800,000.00 | | 1,890.00 | 1,890.00 | 1,090,480.67 | (292,370.67) |
| Major Drainage | 300,000.00 | 300,000.00 | | 66,809.11 | 66,809.11 | 4,384.96 | 228,805.93 |
| MDOT Match | 750,000.00 | 750,000.00 | | (211,689.63) | (211,689.63) | 283,804.53 | 677,885.10 |
| Sidewalks | 50,000.00 | 50,000.00 | | 4,659.00 | 4,659.00 | | 45,341.00 |
| 7 Yard Plow Trucks | 410,000.00 | 410,000.00 | | | - | 391,956.00 | 18,044.00 |
| Warm Storage Building | 500,000.00 | 500,000.00 | | | - | | 500,000.00 |
| One Ton Truck | 40,000.00 | 40,000.00 | | 25,912.00 | 25,912.00 | | 14,088.00 |
| Skid Steer | 110,000.00 | 110,000.00 | | 90,606.25 | 90,606.25 | 19,935.00 | (541.25) |
| Security Cameras Pettengill Park | 25,000.00 | 25,000.00 | | 20,709.00 | 20,709.00 | | 4,291.00 |
| Senior CC Phase II (Kitchen) | 45,000.00 | 45,000.00 | | 15,782.50 | 15,782.50 | 17,196.00 | 12,021.50 |
| School Department | 1,600,000.00 | 1,600,000.00 | | | - | | 1,600,000.00 |
| Subtotal 2018 Bonds | 8,375,000.00 | 8,375,000.00 | | 1,031,292.80 | 1,031,292.80 | 1,957,114.86 | 5,386,592.34 |

Outcomes and Performance

| PERFORMANCE MEASURES | | | |
|--------------------------------|--|---------|---------|
| MEASURE | GOALS | FY 2017 | FY 2018 |
| Bond Funding Management | 100% of all items funded in prior year are started (meaning done, out to bid, or pending) | 100% | 64% |
| Bond Rating | Bonds were secured and the City sustained its current bond rating | Aa3 | Aa3 |

Sustainability

Sustainability has two concepts that must be acknowledged. The first is the core principal that assets are maintained such that they do not deteriorate to the point of being destroyed or beyond repair. The second concept identifies that the City of Auburn can only afford to sustain a certain annual expense. The job of the staff and Council is to strike that balance the best way possible.

The following chart shows the amount of debt issued and retired over the last twelve years.

| Debt Service Analysis | | | | |
|-----------------------------------|-------------------|-------------|-------------|----------------|
| | Outstanding | | | Outstanding |
| | Debt at Beginning | Debt | Debt | Debt at End of |
| | of Fiscal Year | Issued | Retirement | Fiscal Year |
| FY 07-08 | \$73,374,801 | \$6,000,000 | \$8,489,239 | \$70,885,562 |
| FY 08-09 | \$70,885,562 | \$6,430,000 | \$8,895,484 | \$68,420,078 |
| FY 09-10 | \$68,420,078 | \$6,500,000 | \$8,575,483 | \$66,344,595 |
| FY 10-11 | \$66,344,595 | \$8,344,565 | \$8,535,485 | \$66,153,675 |
| FY 11-12 | \$66,153,675 | \$4,500,000 | \$8,816,077 | \$61,837,598 |
| FY 12-13 | \$61,837,598 | \$5,600,000 | \$8,421,077 | \$59,016,521 |
| FY 13-14 | \$59,016,521 | \$5,625,000 | \$8,368,864 | \$56,272,657 |
| FY 14-15 | \$56,272,657 | \$6,800,000 | \$8,455,732 | \$54,616,925 |
| FY 15-16 | \$54,616,925 | \$5,700,000 | \$8,684,488 | \$51,632,437 |
| FY 16-17 | \$51,632,437 | \$5,030,000 | \$8,739,866 | \$47,922,571 |
| FY 17-18 | \$47,922,571 | \$8,500,000 | \$7,864,866 | \$48,557,705 |
| FY 18-19 | \$48,557,705 | \$7,655,000 | \$8,538,518 | \$47,674,187 |
| | \$60,419,594 | | | |
| Average Debt Issued FY 08 - FY 19 | | \$6,390,380 | | |

Since FY10 the City's total outstanding debt has been reduced by **\$18,670,408**. It is my goal to keep the debt service payments at 12% - 14% of the total operating budget as

recommended by our bond advisors. This is the range that bond rating agencies look favorably on. Less than this and the bond rating agencies will feel that we are not addressing our infrastructure needs. And more than this will make them concerned about our ability to repay the debt. These efforts in conjunction with other sound management policies should continue to support or improve the City's bond rating.

Below is a table that shows what the City of Auburn's legal debt limitation is currently. This statutory analysis needs to be reviewed with the understanding of the City's capacity to meet debt service payments.

CITY OF AUBURN, MAINE
Legal Debt Management
Last Ten Years
Computation of Legal Debt Margin
June 30, 2018

| | | | | | |
|-------------------------------------|--------------------------------|----------------|------------------|------------------|--------------------|
| Total State Valuation | \$ 1,981,700,000 | | | | |
| Legal Debt Limitation: | | | | | |
| 15% of State Valuation | 297,255,000 | | | | |
| Debt Applicable to Debt Limitation: | Bonded General Obligation Debt | | | | |
| | Legal Maximum | | Dollar Amount | As a Percent of | |
| Purpose | Percentage | Amount | | Legal Maximum | State Valuation |
| Municipal & School | 15.0% | \$ 297,255,000 | 48,883,662 | 16.45% | 2.47% |
| Margin for Additional Borrowing: | | | \$ 248,371,338 | | |

Historical Legal Debt Margin
Last Ten Fiscal Years

| | Legal Debt Limit | Debt Outstanding | Legal Debt Margin | Debt Outstanding/ Legal Debt Limit |
|------|---------------------|---------------------|----------------------|---------------------------------------|
| 2009 | 297,240,000 | 67,925,000 | 229,315,000 | 22.9% |
| 2010 | 308,167,500 | 65,973,000 | 242,194,500 | 21.4% |
| 2011 | 298,770,000 | 65,461,000 | 233,309,000 | 21.9% |
| 2012 | 297,037,500 | 61,239,000 | 235,798,500 | 20.6% |
| 2013 | 293,160,000 | 59,534,323 | 293,160,000 | 20.3% |
| 2014 | 288,930,000 | 56,826,591 | 288,930,000 | 19.7% |
| 2015 | 294,532,500 | 55,170,858 | 239,361,642 | 18.7% |
| 2016 | 294,015,000 | 52,225,126 | 241,789,874 | 17.8% |
| 2017 | 297,592,500 | 48,634,394 | 248,958,106 | 16.3% |
| 2018 | 297,255,000 | 48,883,662 | 248,371,338 | 16.4% |

The most significant impact to the City of Auburn's debt service being sustainable is investment in road infrastructure. Auburn's local roads currently have zero funding in the operating budget and the \$7.6 million recommended in engineering is part of a

five-year plan that will reconstruct or reclaim only 10% of the roads over the next 10 years. That results in 90% of Auburn roads seeing no pavement or construction.

In order to become sustainable Auburn must strategically budget more operating funds for surface maintenance. Surface maintenance would entail dragging and shimming a road, and then placing a surface coat of pavement approximately 3.4" to 1" thick. This type of work will sustain roads while reconstruction or reclamation projects are scheduled. Additionally, maintenance funds utilized for the next ten years can be used after the ten years to protect and sustain the reconstruction and reclamation projects done today.

Public Works Director Dan Goyette has said a maintenance program that would stabilize the remaining 90% of local roads would require \$1,000,000 per year. Due to both staff capacity and financial availability this is too much to add to the operating budget in one year. In addition, the City cannot afford the full funding of \$7.6 million in road construction bonding and still be able to sustain the remaining capital assets. Overall, the City of Auburn can only sustain a total general obligation debt service of \$5-\$9 million per year, totaling approximately \$70 million.

Finally, I would like to thank the City Finance Director Jill Eastman for her major contribution to the preparation of this memo and her overall assistance with the Five-Year CIP Plan, the FY20 CIP, and the FY20 Budget. The City of Auburn has a capable and dedicated team with sound financial management.

Sincerely,



Peter J. Crichton, City Manager

2019–2020 CIPBUDGET

City of Auburn, Maine



March 25, 2019

Honorable Mayor Jason Levesque
Auburn City Council Members

RE: Five Year Capital Improvement Program Plan

Dear Mayor and Councilors:

The Five-Year City of Auburn Capital Improvement Program is hereby submitted for your review in accordance with the provisions of the City Charter.

CAPITAL IMPROVEMENT

Introduction

My preliminary draft recommendations for the FY20 Capital Improvement Plan will be presented for your review at the City Council meeting on April 8th. The City of Auburn Capital Improvement Plan, updated annually, is a five-year plan that serves as a multi – year planning instrument. The expectation is that looking longer-term will bring stability to requests over time. While the long-term CIP Plan takes a five year look at the needs of the city, the focus will be on the projects requested for the upcoming fiscal year. Finally, the initial presentation of the CIP includes all needs of the City to sustain operations.

As usual the CIP includes a spreadsheet for FY 2020 by expenditure and department, including the intended source of funds. There is also a more detailed sheet of expenditures planned for this year.

Charter Requirements

1. A clear general summary of its contents;
2. Identification of the long-term goals of the community;
3. A list of all capital improvements and other capital expenditures which are proposed to be undertaken during the fiscal years next ensuing, with appropriate supporting information as to the necessity of each;
4. Cost estimates and recommended time schedules for each improvement or other capital expenditures;
5. Method of financing upon which each capital expenditure is to be reliant;
6. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired;
7. A commentary on how the plan addresses the sustainability of the community and the region of which it is a part; and
8. Methods to measure outcomes and performance of the capital plan related to the long-term goals of the community.

Long-term Goals

The goals of the City of Auburn focus on these 4 general areas. These are not in any particular order of importance:

1. Economic Development
2. Education
3. Citizen Engagement
4. Strong Neighborhoods.

The FY20 Work Plan recognizes that there are also other goals that serve as a "catch-all" for items outside of these 4 areas.

Of course, we must remain aware of the overall cost of services and taxes. And we must also acknowledge that there is a limit to the amount of spending and debt service the City can afford. This leads me to suggest that the CIP has a final, general goal, "to assure that the assets of the City are maintained in a fiscally responsible manner." Following this approach recognizes that neglect or underfunding the capital needs of the City results in long-term increased costs.

Cost and Schedule

Please see attached spreadsheet at the end of the memo.

Status

| CAPITAL IMPROVEMENT PROGRAM - Fund 3000 | | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| CURRENT STATUS OF BONDED PROJECTS | | | | | | | |
| FY 18-19 | | | | | | | |
| | | | FY 18 | FY 19 | | | Unexpended |
| Description | Original | Revised | Actual | To Date | Total Exp | Encumbered | (Over exp) |
| | Budget | Budget | | 2/28/2019 | | | |
| 2017 GO BONDS (FY 17-18) | | | | | | | |
| Kitchen Hood & Suppression | 20,000.00 | 20,000.00 | | 18,596.25 | 18,596.25 | 403.75 | 1,000.00 |
| Chiller Replacement-Auburn Hall | 214,000.00 | 214,000.00 | 197,550.00 | 12,143.00 | 209,693.00 | 4,307.00 | - |
| PW Roof Replacement Phase I | 100,000.00 | 100,000.00 | 72,395.70 | 4,926.80 | 77,322.50 | 14,252.00 | 8,425.50 |
| Dangerous Buildings | 75,000.00 | 75,000.00 | | | - | | 75,000.00 |
| Airport Landside Parking | 325,000.00 | 325,000.00 | | 175,000.00 | 175,000.00 | | 150,000.00 |
| IT Upgrade Operating Systems | 200,000.00 | 200,000.00 | 146,610.95 | 6,398.69 | 153,009.64 | 18,569.62 | 28,420.74 |
| Code Compliance Survey | 80,000.00 | 80,000.00 | 35,196.97 | 8,011.00 | 43,207.97 | | 36,792.03 |
| Major Drainage | 300,000.00 | 300,000.00 | 53,029.48 | 28,852.63 | 81,882.11 | 38,117.89 | 180,000.00 |
| Reclamation/Resurfacing | 1,000,000.00 | 1,000,000.00 | 641,019.09 | 317,324.37 | 958,343.46 | 41,656.54 | - |
| Road Reconstruction | 800,000.00 | 800,000.00 | 133,229.08 | 607,114.22 | 740,343.30 | 59,656.70 | 0.00 |
| Sidewalks | 100,000.00 | 100,000.00 | 644.97 | 56,495.14 | 57,140.11 | 11,657.61 | 31,202.28 |
| MDOT Match | 500,000.00 | 500,000.00 | 138,591.22 | 359,543.38 | 498,134.60 | 1,865.40 | 0.00 |
| Minot Ave/South Goff Engineering | 125,000.00 | 125,000.00 | | | - | | 125,000.00 |
| Roadway Lighting Upgrades | 155,000.00 | 155,000.00 | 9,613.15 | | 9,613.15 | | 145,386.85 |
| Main St Electrical Service | 60,000.00 | 60,000.00 | | 31,350.00 | 31,350.00 | 8,700.00 | 19,950.00 |
| Traffic Signal Upgrade | 35,000.00 | 35,000.00 | | | - | | 35,000.00 |
| Police Vehicles | 250,000.00 | 250,000.00 | 246,807.46 | 1,667.18 | 248,474.64 | 1,525.36 | 0.00 |
| School Department | 1,300,000.00 | 1,300,000.00 | 383,225.45 | 916,774.55 | 1,300,000.00 | | - |
| Subtotal 2017 Bonds | 5,639,000.00 | 5,639,000.00 | 2,057,913.52 | 2,544,197.21 | 4,602,110.73 | 200,711.87 | 836,177.40 |
| 2018 GO BOND (FY 18-19) | | | | | | | |
| Contingency | 33,200.00 | 33,200.00 | | - | - | | 33,200.00 |
| Airport Motor Vehicle Fuel Pump | 80,000.00 | 80,000.00 | | | - | | 80,000.00 |
| Runway Reconstruction | 10,000.00 | 10,000.00 | | 10,000.00 | 10,000.00 | | - |
| Wildlife Control Equipment | 150,000.00 | 150,000.00 | | 150,000.00 | 150,000.00 | | - |
| New Auburn Village Revitalization | 206,800.00 | 206,800.00 | | 9,050.21 | 9,050.21 | | 197,749.79 |
| Dangerous Building Demolition | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Comp Plan Property Acquisition | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Downtown Parking and Walkability | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Street Light Purchase | 800,000.00 | 800,000.00 | | | - | | 800,000.00 |
| Paving Parking Lots (Central & Center) | 140,000.00 | 140,000.00 | | | - | | 140,000.00 |
| Upgrade Operating Systems | 200,000.00 | 200,000.00 | | 187,193.13 | 187,193.13 | 6,466.52 | 6,340.35 |
| Bus Replacement | 50,000.00 | 50,000.00 | | | - | | 50,000.00 |
| Virtualization Hardware Refresh | 85,000.00 | 85,000.00 | | 85,000.00 | 85,000.00 | | - |
| Radio Replacement Project | 403,000.00 | 403,000.00 | | 403,500.00 | 403,500.00 | | (500.00) |
| Capital Campaign | 25,000.00 | 25,000.00 | | 25,000.00 | 25,000.00 | | - |
| Police Vehicle Replacement | 172,000.00 | 172,000.00 | | 146,871.23 | 146,871.23 | | 25,128.77 |
| Mobile Data Terminal Replacement | 90,000.00 | 90,000.00 | | | - | 97,191.00 | (7,191.00) |
| Police Station Improvements | 100,000.00 | 100,000.00 | | | - | | 100,000.00 |
| Reconstruction | 900,000.00 | 900,000.00 | | | - | 45,700.18 | 854,299.82 |
| Reclamation/Resurfacing | 800,000.00 | 800,000.00 | | 1,890.00 | 1,890.00 | 1,090,480.67 | (292,370.67) |
| Major Drainage | 300,000.00 | 300,000.00 | | 66,809.11 | 66,809.11 | 4,384.96 | 228,805.93 |
| MDOT Match | 750,000.00 | 750,000.00 | | (211,689.63) | (211,689.63) | 283,804.53 | 677,885.10 |
| Sidewalks | 50,000.00 | 50,000.00 | | 4,659.00 | 4,659.00 | | 45,341.00 |
| 7 Yard Plow Trucks | 410,000.00 | 410,000.00 | | | - | 391,956.00 | 18,044.00 |
| Warm Storage Building | 500,000.00 | 500,000.00 | | | - | | 500,000.00 |
| One Ton Truck | 40,000.00 | 40,000.00 | | 25,912.00 | 25,912.00 | | 14,088.00 |
| Skid Steer | 110,000.00 | 110,000.00 | | 90,606.25 | 90,606.25 | 19,935.00 | (541.25) |
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June 30, 2018

| | | | | | |
|-------------------------------------|--------------------------------|----------------|------------------|------------------|--------------------|
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Sincerely,



Peter J. Crichton, City Manager

CITY OF AUBURN
CITYWIDE FIVE YEAR - CAPITAL IMPROVEMENT PLAN
FY 20-FY 24

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| AUBURN-LEWISTON AIRPORT | | | | | |
| Replace Wheeled Bucket Loader | | \$ 200,000 | | | |
| Runway Maintenance - Runway 04/22 (FAA/MDOT 95% eligible) | \$ 200,000 | | | | |
| Reconstruct Airport Parking Apron FBO | | \$ 300,000 | \$ 10,000 | | |
| Construct New Fuel Farm | \$ 400,000 | | | | |
| Compact Tractor | \$ 30,500 | | | | |
| Rconstruct East Side Airport Parking Apron | | | \$ 10,000 | | |
| Airport Hangar (Nested) | | | | \$ 375,000 | |
| Airport Hangar (Corporate) | | | | \$ 500,000 | |
| Update Airport Master Plan | | | | | \$ 15,000 |
| TOTAL AUBURN-LEWISTON AIRPORT | \$ 630,500 | \$ 500,000 | \$ 20,000 | \$ 875,000 | \$ 15,000 |
| CITY CLERK | | | | | |
| Record Restoration | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| TOTAL CITY CLERK | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| ECONOMIC AND COMMUNITY DEVELOPMENT | | | | | |
| <u>Economic Development & Planning</u> | | | | | |
| New Auburn Village Center Revitalization | \$ 500,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | |
| Dangerous Building Demolition | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 |
| Comprehensive Plan Property Acquisiton Program | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 |
| Stategic Plan Implementation | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 |
| Inspection Vehicle Replacement | | | \$ 20,000 | | |
| Downtown Parking and Walkability | \$ 270,000 | \$ 200,000 | \$ 200,000 | | |
| <u>Electrical</u> | | | | | |
| Electrical Vehicle-Replacement (Service Van) | | \$ 35,000 | | | |
| Main Street Underground Electrical Replacement | \$ 6,000 | | | | |
| Special Event-Portable Electrical Equipment | \$ 6,000 | | | | |
| Installation of Split System Heat Pump-Electrical Shop | \$ 7,000 | | | | |
| Municipal Roadway Lighting Invetory | \$ 25,000 | \$ 10,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Traffic Signal preemption upgrades | \$ 5,000 | \$ 5,000 | | | |
| LED Upgrade to City walking paths and Industrial Park Lighting | \$ 10,000 | \$ 10,000 | | | |
| Electrical Division bucket truck replacement | | \$ 97,500 | \$ 97,500 | | |
| TOTAL ECONOMIC AND COMMUNITY DEVELOPMENT | \$ 1,929,000 | \$ 1,557,500 | \$ 1,522,500 | \$ 1,205,000 | \$ 1,105,000 |
| FACILITIES | | | | | |
| Public Works Roof Replacement Phase II | \$ 225,000 | | | | |
| Central Fire Install Fire Sprinkler and Fire Alarm System | | \$ 120,000 | | | |
| Central Fire Replace Air Handlers | | | \$ 130,000 | | |
| Central Fire Boiler Replacement | \$ 50,000 | | | | |
| Public Works Life Safety/ Code Compliance Corrections | \$ 50,000 | \$ 75,000 | | | |
| Central Fire Life Safety/ Code Compliance Corrections | \$ 25,000 | \$ 25,000 | | \$ 50,000 | |
| Auburn Hall | \$ 33,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ 40,000 |
| Auburn Hall Building envelope repairs | | | | | \$ 90,000 |
| Intermodal Facility | | \$ 5,000 | | \$ 10,000 | |

CITY OF AUBURN
CITYWIDE FIVE YEAR - CAPITAL IMPROVEMENT PLAN
FY 20-FY 24

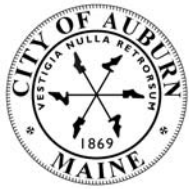
| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|---------------------|-------------------|-------------------|-------------------|---------------------|
| Engine 5 Reception Area Renovations and Code Compliance Survey | | | \$ 35,000 | | |
| Auburn Hall Lighting Conversion to LED | | \$ 50,000 | | | |
| Public Works Repoint Brick | | | | | \$ 42,000 |
| Engine 2 Replacement Study | | \$ 20,000 | | | |
| Auburn Hall-Police Station Improvements | \$ 150,000 | | | | |
| Central Fire Window Replacement | | | \$ 75,000 | | |
| Engine 5 Air Conditioning and ventilation | | | | \$ 75,000 | |
| Hasty HVAC/Efficiency Upgrade | | | | \$ 130,000 | |
| Engine 5 Window Replacement | | | \$ 40,000 | | |
| TOTAL FACILITIES | \$ 533,000 | \$ 335,000 | \$ 320,000 | \$ 305,000 | \$ 172,000 |
| FINANCE | | | | | |
| Vehicle for Assessing Staff | \$ 5,000 | | | | |
| TOTAL FINANCE | \$ 5,000 | \$ - | \$ - | \$ - | \$ - |
| FIRE DEPARTMENT | | | | | |
| Fire | | | | | |
| Apparatus Replacement | \$ 650,000 | \$ 105,000 | \$ 650,000 | | \$ 1,200,000 |
| Exhaust Management (South Auburn Station) | \$ 25,000 | | | | |
| Total Fire | \$ 675,000 | \$ 105,000 | \$ 650,000 | \$ - | \$ 1,200,000 |
| EMS | | | | | |
| Ambulance Replacement | | \$ 240,000 | | | \$ 124,000 |
| Stretcher Replacement | | | | \$ 21,000 | \$ 21,000 |
| Video Intubation equipment | \$ 10,000 | | | | |
| Training simulator maniquin | | | \$ 30,000 | | |
| Cardiac monitors | \$ 30,000 | \$ 30,000 | \$ 30,000 | | |
| Total EMS | \$ 40,000 | \$ 270,000 | \$ 60,000 | \$ 21,000 | \$ 145,000 |
| TOTAL FIRE DEPARTMENT | \$ 715,000 | \$ 375,000 | \$ 710,000 | \$ 21,000 | \$ 1,345,000 |
| LATC (Auburn's share) | | | | | |
| Bus Replacement | \$ 50,000 | \$ 50,000 | \$ 50,000 | | |
| TOTAL LATC | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ - | \$ - |
| LA911 (Auburn's share) | | | | | |
| Radio Replacement Project | \$ 2,050,000 | | | | |
| Mobile & Portable Radios - Police and Fire | \$ 735,000 | | | | |
| Station Alerting & Fire Alarm Box Control | \$ 62,500 | | | | |
| Radio System Connectivity | \$ 45,000 | | | | |
| Virtualization Hardware Refresh | \$ - | | \$ 100,000 | \$ - | |
| TOTAL LA911 | \$ 2,892,500 | \$ - | \$ 100,000 | \$ - | \$ - |
| MUSEUM LA | | | | | |
| Capital Campaign | \$ 30,000 | | | | |
| | \$ 30,000 | \$ - | \$ - | \$ - | \$ - |
| POLICE DEPARTMENT | | | | | |
| Vehicle Replacement | \$ 240,000 | \$ 192,000 | \$ 240,000 | \$ 240,000 | \$ 240,000 |
| Firearms Replacement | \$ 70,800 | | | | |
| Cruiser Lightbar Replacement | | \$ 58,500 | | | |

CITY OF AUBURN
CITYWIDE FIVE YEAR - CAPITAL IMPROVEMENT PLAN
FY 20-FY 24

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Radar/Message Sign Trailer | \$ 25,000 | | | | |
| Ballistic Shield Replacement | | \$ 25,000 | | | |
| Rifle Replacement | | \$ 43,000 | | | |
| Cruiser Camera System Replacement | | \$ 130,000 | | | |
| Body worn Cameras | | | \$ 180,000 | | |
| Gym Equipment Replacement | | | \$ 25,000 | | |
| Mobile Printers & Fingerprint Readers | | | | \$ 36,000 | |
| Emergency Operations Center Upgrade | | | | \$ 50,000 | |
| TASER Upgrade | | | | | \$ 88,000 |
| Mobile Data Terminal Replacement | | | | | \$ 108,000 |
| TOTAL POLICE DEPARTMENT | \$ 335,800 | \$ 448,500 | \$ 445,000 | \$ 326,000 | \$ 436,000 |
| <u>PUBLIC WORKS</u> | | | | | |
| Engineering | | | | | |
| Reconstruction | \$ 2,600,000 | \$ 3,000,000 | \$ 2,000,000 | \$ 3,000,000 | \$ 3,000,000 |
| Reclamation | \$ 2,400,000 | \$ 2,000,000 | \$ 3,000,000 | \$ 2,000,000 | \$ 2,000,000 |
| Major Drainage | \$ 500,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 |
| MDOT Match | \$ 750,000 | \$ 500,000 | \$ 500,000 | \$ 800,000 | \$ 1,000,000 |
| Resurfacing | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 |
| Sidewalks | \$ 250,000 | \$ 200,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| Bridge Maintenance | \$ 100,000 | \$ - | \$ 100,000 | | |
| Total Engineering | \$ 7,600,000 | \$ 7,700,000 | \$ 7,700,000 | \$ 7,900,000 | \$ 8,100,000 |
| Public Works | | | | | |
| Replace 7 yard plow trucks (plowing/sanding and roadway maintenance) | \$ 418,000 | | \$ 209,000 | | \$ 418,000 |
| Replace 12 yard plow trucks (plowing/sanding and roadway maintenance) | \$ 464,000 | \$ 232,000 | \$ 232,000 | \$ 232,000 | |
| Replace front end loader (loading materials and snow removal) | | \$ 255,000 | | | |
| Replace Street Sweeper (sand and debris removal from roadways) | \$ 235,000 | | | \$ 235,000 | |
| Grader (used) | | | \$ 250,000 | | |
| Portable Lift System | \$ 63,000 | | | | |
| Replace One Ton Trucks (parks and roadway maintenance) | \$ 67,000 | \$ 124,000 | \$ 124,000 | | |
| Replace Pickups (parks and roadway maintenance) | | \$ 67,000 | | | |
| Hot Box Pavement Reclaimer | \$ 46,000 | | | | |
| Backhoe | | \$ 140,000 | | | |
| Replace tracked excavator (drainage/roadway maintenance) | \$ 225,000 | | | | |
| Replace multi-use tractor (sidewalk maintenance and mowing) | \$ 175,000 | | \$ 170,000 | | |
| 14' Dump Body Replacement | | | | \$ 30,000 | |
| Slope Mower | \$ 33,000 | | | | |
| Trench Box | \$ 21,000 | | | | |
| Sander | | | \$ 30,000 | | |
| Replace bucket truck | | \$ 300,000 | | | |
| Replace catch basin cleaning/storm drain flushing truck | \$ 405,000 | | | | |
| Replace trailer mounted sign | \$ 28,000 | | | | |
| Sidewalk plow equipment | \$ 16,000 | | | | |

CITY OF AUBURN
CITYWIDE FIVE YEAR - CAPITAL IMPROVEMENT PLAN
FY 20-FY 24

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Replace tractor (haul) | | | \$ 150,000 | | |
| Total Public Works | \$ 2,196,000 | \$ 1,118,000 | \$ 1,165,000 | \$ 497,000 | \$ 418,000 |
| TOTAL PUBLIC WORKS | \$ 9,796,000 | \$ 8,818,000 | \$ 8,865,000 | \$ 8,397,000 | \$ 8,518,000 |
| RECREATION & SPORTS FACILITIES | | | | | |
| Union St. Park/Chestnut Park Upgrades (B-Ball Courts, Playground, Parking, Storage) | \$ 60,000 | \$ 25,000 | | | |
| Municipal Beach (Non-swimming updates) | \$ 25,000 | TBA | TBA | | |
| Tot Lot Upgrades (Roof, Playground, Rental Hall) | \$ 50,000 | | | | |
| Tables & Chairs | \$ 10,000 | \$ 10,000 | | | |
| Security Keyless Entry for all facilities | TBA | | | | |
| Department Re-Brand (Signs, Gyms, Floor, etc...) | \$ 15,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | |
| Pettengill Baseball Field Renovation | \$ 90,000 | \$ 90,000 | | | |
| Fitness Room Equipment | \$ 25,000 | | | | |
| Dog Park | \$ 20,000 | | | | |
| Connecting Hasty and Ingersoll Facilities | | TBA | TBA | | |
| Athletic Field Complex Phase I | | TBA | TBA | TBA | TBA |
| New Community Center (Gym, Walking, Track, Pool, Meeting Space, etc) | | | | TBA | TBA |
| Senior CC Phase III | \$ 100,000 | TBA | | | |
| Parking | | TBA | TBA | | |
| Scissor Lift | \$ 14,000 | | | | |
| Rubberized Flooring | \$ 11,000 | | | | |
| Mezzanine Viewing Area | | \$ 66,000 | | | |
| Facility Add-On (Batting Cage Area) | | TBA | | | |
| AC Central Air System | | | TBA | | |
| Roof Repair | | | TBA | | |
| Outside Door Covers/Canopy | | | | TBA | |
| Portable Stage | \$ 180,000 | | | | |
| Event Lighting Rink #1 & #2 | \$ 15,000 | | | | |
| Rink #2-Removal and Reinstallation | \$ 30,000 | | | | |
| Rubber Flooring replacement (Locker Rooms/Hallway/Front Lobby) | | \$ 100,000 | | | |
| RO Water Treatment System | | \$ 35,000 | | | |
| Replace Mezzanine Furniture | | \$ 10,000 | | | |
| Jet Ice Paint Cart | | \$ 4,000 | | | |
| Parking Lot Striping | | | \$ 10,000 | | |
| Zamboni Electric Edger | | | \$ 10,000 | | |
| New Ice Resurfacer | | | | \$ 150,000 | |
| Additional Ice Sheet Facility with Convention Space | | | | | TBA |
| TOTAL RECREATION & SPORTS FACILITIES | \$ 645,000 | \$ 350,000 | \$ 30,000 | \$ 160,000 | \$ - |
| EDUCATION (See attached list) | \$ 1,602,719 | \$ 1,054,320 | \$ 1,232,594 | \$ 6,980,171 | \$ 4,314,628 |
| TOTAL CIP | \$ 19,264,519 | \$ 13,588,320 | \$ 13,395,094 | \$ 18,369,171 | \$ 16,005,628 |



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Reconstruction of Runway 17/35 and Resurfacing of Runway 4-22

Project Purpose: Deteriorated Structure

Department: Auburn-Lewiston Airport

Project Description: Reconstruction (including base and subbase) of Runway 17-35 and resurfacing and grooving of Runway 4-22. Bring Taxiway B and Taxiway J into current FAA standard by eliminating improper entry to Runway 17/35. Bring Runway Safety Areas for Runway 4 and 22 to current FAA standard. Replace threshold and edge lighting with new, including LED where possible.

Location: Auburn Lewiston Airport

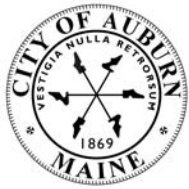
Justification: The airport pavement condition standard is determined by assigning a pavement condition index number (PCN) to pavement during inspection. The PCN assignment is accomplished by the Maine DOT. Runway 17-35 has surpassed the normal degradation curve and lasted several extra years, however the PCN in 2016 was 72 down from 80 in 2012. Pavement fails faster the older it is, so by 2020 the runway will be at the optimum time to reconstruct and not cause aircraft damage from poor pavement. Resurfacing Runway 4-22 will delay the reconstruction of that runway for up to 10 years but still provide an opportunity to modernize the pavement and make the runway safer overall. Other included improvements will serve the community by enhancing safety and gaining FAA ability to approve continued growth in other areas of the airport.



Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021 | Cost FY 2022 | Cost FY 2023 | Cost FY 2024 | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|--------------|--------------|--------------|--------------|---------------|---------------------|-------------|
| \$8,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,000,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Construction of New Fuel Storage Facility (Fuel Farm)

Project Purpose: Federal Mandate

Department: Auburn-Lewiston Airport

Project Description: Site, design, permit and construct airport fuel farm in a new, safer location on airport property. Fuel Farm will include two 25,000 gallon above ground storage vessels with proper filters and plumbing to facilitate ease of upload and download in properly constructed secondary containment.

Location: Auburn Lewiston Airport

Justification: Maine statute 38 section 564 requires replacement of underground fuel storage tanks 10 years after their warranty expires even if there are no known problems with the tank system. Both of the underground tanks use to store and dispense aviation fuels at the airport will attain that milestone in April 2021. To facilitate the removal of the current tanks without a break in fuel provision at the airport, a new properly placed fuel storage facility will be constructed. Installing larger capacity vessels will enable airport to better maintain wholesale fuel costs, enabling the fueling concession to be competitive with other purveyors.



Useful Life: 30+ Yrs

| Cost FY 2020 | Cost FY 2021 | Cost FY 2022 | Cost FY 2023 | Cost FY 2024 | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|--------------|--------------|--------------|--------------|---------------|---------------------|------------|
| \$800,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$800,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine
FY2020 Capital Improvement Program
Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Record Restoration

Project Purpose: State Mandate

Department: City Clerk

Project Description: Restore historic City records as required by the State.

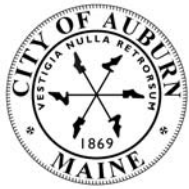
Location: Auburn Hall

Justification:

Useful Life: Yrs

| | | | | | | | |
|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------------|-------------------|
| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
| \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$0 | \$600,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: New Auburn Village Center Plan (NAVCP) Implementation (2020)

Project Purpose: Implementation of Comp Plan

Department: Planning & Permitting-Electrical Divisi



Project Description: CIP Funding for the New Auburn Village Center Plan (2020) will be used to continue the construction of the Riverway Road, sidewalks, street lights and the greenway trail. Specifically 2020 funding is needed to construct the St. Louis Bell Tower and to complete the removal of a portion of Rolly's Garage (City owned portion at rear) that was promised in exchange for Ken Blais to allow passage of the trail between the garage and the Little Androscoggin River.

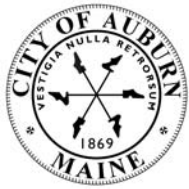
Location: See Map

Justification: Major construction budgeted for the current year and this will continue progress on the project.
Bell Tower: \$200K minus brick sales; Garage removal and repair to close up rear wall: \$80k;
Complete Trail connection to S. Main Street: \$180k; Contingency: \$40k. \$200k can be repurposed from TIF funds returned by Community Concepts.

Useful Life: 30+ Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$500,000 | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$700,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

Fiscal Year: 2020

Priority: High

Project Title: Dangerous Buildings Demolition

Project Purpose: Increased Safety

Department: Economic and Community Developm

Project Description: Funding to remove dangerous structures and lien the property in the amount of demolition costs to eliminate the hazard but also take ownership of the parcel or recoup expenses. This could be for a dangerous building that the Council chooses to purchase, tax acquire, one that is determined to meet Dangerous Building Statute requirements and is condemned by the Council or one that meets other strategic plans of the Council. Each individual case will be brought to the Council unless there is an imminent and immediate threat to public safety then the fund may cover costs to do the minimum necessary to eliminate the threat.

Location: Various

Justification: To be prepared to act on eliminating hazards or other Council approved building removals. Photo of previously removed building.



Useful Life: 30+ Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Comprehensive Plan Implementation

Project Purpose: Implementation of Comp Plan

Department: Economic and Community Developm

Project Description: Comprehensive Plan Implementation. To move projects identified in the comprehensive plan forward. This could include funding property acquisition, grant matching or individual high priority planning or construction projects as needed. All projects will be brought to the Council for individual approvals.

Location: Various

Justification: The public decision making process is slow and this disadvantages the City as compared to the private sector in taking advantage of opportunities to purchase available properties or obtain grants when they are offered. Funding this item creates access to funding for the Council to access when a grant is available or when property is offered for sale at a favorable price. Could also be used to acquire key redevelopment properties and implement Strategic Plan items if that was the goal of the Council.

Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$400,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine
FY2020 Capital Improvement Program
Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: Strategic Plan Implementation

Project Purpose: Capital Planning

Department: Economic and Community Developm

Project Description: Implementation of the Strategic Plan.

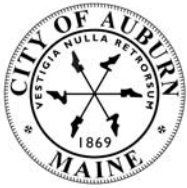
Location: Various

Justification:

Useful Life: 30 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Downtown Parking and Walkability

Project Purpose: Street Improvement

Department: Economic and Community Developm

Project Description: This project will create new parking and street improvements targeted to key downtown locations including the general area surrounding the Auburn Public Library and Court Street (downtown sections)

Location:

Justification: Redevelopment opportunities in the Auburn Public Library area and Downtown Auburn has prompted renewed interest and public demand for new parking and better walkability

Useful Life: 30+ Yrs

| | | | | | | | |
|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------------|-------------------|
| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
| \$270,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$270,000 |

Cost breakdown and funding source(s)

| Cost Type | Enter Cost Type if Other | FY | Percent | Cost | Proposed Finance Source |
|--------------|--------------------------|------|---------|-----------|-------------------------|
| Construction | | 2020 | 50.00% | \$135,000 | Other CDBG |
| Construction | | 2020 | 50.00% | \$135,000 | Other TIF |



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Underground electrical repairs - Main Street

Project Purpose: Deteriorated Structure

Department: Planning & Permitting-Electrical Divisi

Project Description: Repair and replacement of underground electrical conduits and sidewalk repair

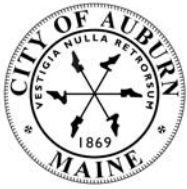
Location: Main Street

Justification: A project was scheduled this past November to replace wiring for street lighting and receptacles for special functions. The project was stopped due to broken underground conduits. In order to make repairs to the conduit system the collapsing sidewalks will require excavation as well. The work area is from Festival Plaza to Main street.

Useful Life: 25 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$6,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Special Event - Electrical Equipment

Project Purpose: Improve efficiency

Department: Planning & Permitting-Electrical Divisi

Project Description: The city has embarked on a new wave of downtown vitalization beginning with the 150th Year celebration. The additional electrical equipment will provide a portable power source for special events around Festival Plaza and new Auburn.

Location: Festival Plaza

Justification: During the New Year's celebration, the Div. borrowed electrical distribution equipment from local contractors. It is not efficient to depend on outside entities for electrical equipment for special events. The city will most likely have parallel functions during which time we would not have access to borrowed equipment.

Useful Life: 25 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$6,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Installation of Split System Heat Pump

Project Purpose: Improve efficiency

Department: Planning & Permitting-Electrical Divisi

Project Description: Installation of an efficient heat / cooling heat pump for the electrical building.

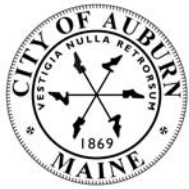
Location: Electrical Building

Justification: The heat pump will replace electric heat in the second-floor office area. Additionally, this will provide for cooling in the summer months. Currently half of the office space is heated by natural gas and the remaining is resistance heat.

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$7,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Municipal Roadway Lighting Inventory

Project Purpose: New Operation

Department: Planning & Permitting-Electrical Divisi

Project Description: Purchase of roadway lighting equipment (fixtures, fuses, bracket arms etc.) for the newly acquired CMP street lighting system throughout the city. These items will be stocked for emergency replacement and additions to the new roadway lighting system. The inventory will also be utilized on existing walkway and park areas for repair and conversion to LED luminaries.

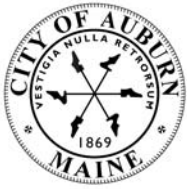
Location: All Street Light Locations

Justification: These items will be necessary for emergency repair and future maintenance of the system. Additionally, new lighting requests will be funded thru this CIP.

Useful Life: 25 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$25,000 | \$10,000 | \$5,000 | \$5,000 | \$5,000 | \$0 | \$0 | \$50,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Traffic Signal Preemption Upgrades

Project Purpose: Replace worn-out equipment

Department: Planning & Permitting-Electrical Divisi

Project Description: Traffic signal preemption is equipment that allows Police and Fire units to gain the right of way at traffic signal installations in Auburn. Due to layoffs and deferred maintenance the system needs repairs and maintenance at various locations.

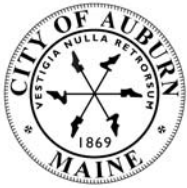
Location: All Signal Locations

Justification: Due to layoffs and deferred maintenance the system needs repairs and maintenance at various locations. Without funding both police and fire have delays in response to emergency calls at busy intersections.

Useful Life: 15 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$5,000 | \$5,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: Walking paths & Industrial Park Lighting

Project Purpose: Improve efficiency

Department: Planning & Permitting-Electrical Divisi

Project Description: Retrofit existing municipally owned roadway fixtures within city owned industrial parks and walking paths.

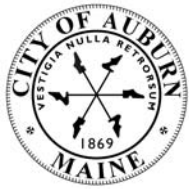
Location: Various

Justification: Reduction in energy and maintenance costs and improve area lighting.

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$10,000 | \$10,000 | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$30,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Public Services/ Highway Garage Roof Replacement Phase II

Project Purpose: Deteriorated Structure

Department: Facilities

Project Description: Replace Phase II of the existing roof system on the Public Services Facility. The entire new roof system was professionally designed and put out to bid. Phase I was completed in 2018.

Location: Woodbury Brackett Municipal Building

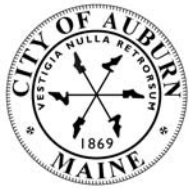
Justification: The existing EPDM roof system is over 25 years old and has reached the end of its useful life. Roof leaks are becoming more prevalent. Sections of the insulation below are buckling.

Useful Life: 25 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$225,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$225,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Public Services/ Highway Garage Roof Replacement Phase II

Project Purpose: Deteriorated Structure

Department: Facilities

Project Description: Replace Phase II of the existing roof system on the Public Services Facility. The entire new roof system was professionally designed and put out to bid. Phase I was completed in 2018.

Location: Woodbury Brackett Municipal Building

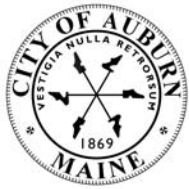
Justification: The existing EPDM roof system is over 25 years old and has reached the end of its useful life. Roof leaks are becoming more prevalent. Sections of the insulation below are buckling.

Useful Life: 25 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$225,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$225,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Central Fire Boiler Replacement

Project Purpose: Replace worn-out equipment

Department: Facilities

Project Description: Central Fire's heating plant is served by (2) Boilers that were installed in 2003. One has cracked sections and is leaking.

Location: Cental Fire Station

Justification: Due to the extensive repairs needed, replacement is recommended. The facility is currently operating on one boiler. Due to the use of this facility redundancy is critical. This unit will be replaced with a high efficiency boiler, that will also reduce energy usage and operating costs as a result.



Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Life Safety/Code Compliance Corrections Phase I

Project Purpose: Increased Safety

Department: Facilities

Project Description: Modify and Repair existing conditions that pose a life safety hazard to building occupants.

Location: Woodbury Brackett Municipal Building

Justification: Numerous deficiencies have been identified throughout the facility that require attention. Including but not limited to, fire safety code, fall protection, egress issues and ADA limitations.

Useful Life: 25 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$50,000 | \$75,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$125,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Life Safety/Code Compliance Corrections Phase I

Project Purpose: Increased Safety

Department: Facilities

Project Description: Modify and Repair existing conditions that pose a life safety hazard to building occupants.

Location: Cental Fire Station

Justification: Numerous deficiencies have been identified throughout the facility that require attention. Including but not limited to, Smoke barriers, Fire detection and protection, fall protection, and egress issues.

Useful Life: 25 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$25,000 | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Auburn Hall

Project Purpose: Capital Planning

Department: Facilities

Project Description: Repair and replace equipment, finishes, flooring and elements of the building.

Location: Auburn Hall

Justification: The rehab to Auburn Hall is over ten years old, elements of the building are due for repair/ replacement, including but not limited to; Flooring, Lighting, Mechanical System and Granite Finishes/Features.

Useful Life: 15 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$33,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 | \$0 | \$0 | \$193,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: FY 20 PD Police Station Improvements

Project Purpose: Deteriorated Structure

Department: Facilities

Project Description: In FY 19 the request for these improvements was \$200,000, of which \$100,000 was funded. After reviewing what will be required to renovate and expand the locker rooms , adding toilet and shower facilities, we are requesting \$150,000 be budgeted this year so that we can complete this work.

Location: Auburn Hall

Justification: See above

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine
FY2020 Capital Improvement Program
Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: New Vehicle

Project Purpose: New vehicle

Department: Assessing

Project Description: Purchase a second vehicle for the Assessing Department of 3. Current vehicle is a 2005 Hyndia standard shift.

Location: Auburn Hall

Justification: Allow staff to go out on inspections of properties as required

Useful Life: 10 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 |

Cost breakdown and funding source(s)

| Cost Type | Enter Cost Type if Other | FY | Percent | Cost | Proposed Finance Source |
|-------------|--------------------------|------|---------|----------|-------------------------|
| Acquisition | | 2020 | 100.00% | \$15,000 | Other Unallocated Bonds |



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

Fiscal Year: 2020

Priority: Very High

Project Title: Fire Engine Replacement

Project Purpose: Equipment Replacement

Department: Fire

Project Description: Purchase of Fire Engine with increased rural firefighting capabilities.

Location: Cental Fire Station

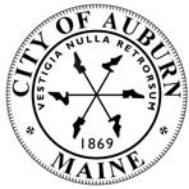
Justification: Projected life span for structural apparatus serving in a front-line capacity is approximately 12 years. Experience has shown that beyond that point, mechanical issues develop, and electrical issues worsen. Engine 3 has reached this life expectancy. Repair costs went from \$27,224 in 2016 to \$54,524 in FY 18, which includes over \$30,000 in engine work. Additionally, Engine 1 which is 1987 Fire Engine that was being used in a reserve status, had a catastrophic engine failure. Loosing this reserve engine has left us without apparatus to protect the city if other apparatus needed repairs. Replacing this apparatus now will allow us to move Engine 3 into reserve status, extending its life to the city and meeting our needs for a reserve apparatus and increasing our capabilities in rural parts of the city.



Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$650,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$650,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Air Cleaning/exhaust management system

Project Purpose: Increased Safety

Department: Fire

Project Description: Add air cleaning systems to South Main Street Fire Station

Location: South Main St Fire Station

Justification: Based on the close quarters the existing system is in effective at keeping diesel exhaust from fire trucks from entering living spaces within the station. The new system is designed to clean the air by filtering out the diesel exhaust, which is a leading cause of firefighter cancers.

Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Video Intubation Equipment

Project Purpose: State Mandate

Department: Fire

Project Description: This equipment is a video aid for the insertion of advanced airways for patients who need breathing support. Each ambulance will be equipped with a video intubation unit.

Location: All Fire Stations

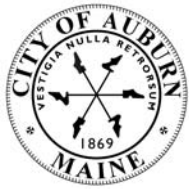
Justification: This will become required equipment for EMS services in the future.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Cardiac Monitor

Project Purpose: Present Equipment obsolete

Department: EMS Transport

Project Description: Lifepac 12 Cardiac monitor replacement

Location: Cental Fire Station

Justification: Cardiac monitors allow EMS providers to monitor and document a patients heart function and are required equipment for our EMS organization. As with any technology, it eventually becomes outdated. This monitor is no longer supported and there is a limited inventory of parts available for repairs. This technology has been upgraded to include increased capabilities that are now required by our protocols. This will be the first of a three year replacement schedule to replace all of the Lifepac 12 monitors with the new Lifepac 15 monitors.



Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$30,000 | \$30,000 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$90,000 |

Cost breakdown and funding source(s)

FY20 Lewiston Capital Improvement Program

Project Description Form

| | | | |
|--------------------------------------|----------------------------------|-----------------------------------|-------------------|
| Project Title: | Radio Replacement Project | | |
| Operational Funding Division: | LA911 | Project Name: | Radio Replacement |
| Est. Total Cost FY20: | 4,100,000 | Est. Total Cost FY20-FY24: | 4,100,000 |
| City Share FY20: | 2,050,000 | City Share FY20-FY24: | 2,050,000 |

Project Description:

FY20 funding will provide for the replacement of the Public Safety Radio System serving the Lewiston - Auburn Police & Fire Departments. Existing radio infrastructure is in year 23 of a 15-20 year life cycle. Replacement parts are no longer made and are difficult to locate. The main radios for each agency are no longer supported by the manufacturer and at times parts can only be purchased from a non-conventional source such as eBay. A new radio system expands technology capabilities to meet current day and future demands of public safety responders in addition to maintaining compliance with FCC requirements.

Consistency with the Comprehensive or Strategic Plans or other related planning documents:

Replacement of the existing radio infrastructure, which links all of the cities' public safety law enforcement and fire responders, as well as partnering police and fire mutual aid agencies, will ensure the basic communication system of mobile and portable radios will continue to operate reliably, safely, and serve both the responders and the communities. LA911 staff has partnered with the Androscoggin County Sheriff, supporting agencies such as the school departments, public works and the A-L Airport to ensure communication compatibility and capability.

Justification for project implementation/construction and segments, if applicable:

The radio network is failing in signal saturation (dead spots) and increased repair time. Motorola no longer manufactures replacement parts for our current radio system. We are experiencing an increase in failed power supplies, which cannot be replaced and must be repaired, often times leading to extended periods of down time and limited capability. Replacement parts for dispatch consoles are being procured via eBay if available.

Future maintenance costs if known, including contracts and special service requirements:

Initial purchase provides for extended warranty options for the life of the equipment which is set at 15 to 20 years. A radio consultant was hired in 2015 to help guide the process to ensure the Center purchases equipment that meets current and future needs, does not over build for our needs, and does not under build for premature obsolescence. The report agrees replacement is overdue. FY19 funding provided for the selection of a radio system consultant and engineer to develop radio equipment specifications.

How were cost estimates obtained and expenditure commitment:

Obtained from established vendors and manufacturer

| FUNDING SOURCES | | | | | | |
|--|-----------|---------|--------|--------------------|------|--------|
| Source | Amount | | | | | |
| City Operating Budget | | | | | | |
| City Bond Issue | 2,050,000 | | | | | |
| Federal/State Funding | 0 | Agency: | | Approval Received? | Yes | No |
| Other Agency/Municipality | 2,050,000 | Agency: | Auburn | Approval Received? | Yes | No |
| Total Project Costs | 4,100,000 | | | | | |
| IMPLEMENTATION SCHEDULE (Fiscal Years) | | | | | | |
| | 2020 | 2021 | 2022 | 2023 | 2024 | Future |
| Total Project Cost | 4,100,000 | | | | | |
| Non-City Share | 2,050,000 | | | | | |
| City Share | 2,050,000 | 0 | 0 | 0 | 0 | 0 |

Attach on separate page(s)/sheet additional information (if needed)

FY20 Auburn Capital Improvement Program Project Description Form

| | | | |
|--------------------------------------|---|-----------------------------------|-------------------|
| Project Title: | Radio Replacement Project (Mobile & Portable Radios) | | |
| Operational Funding Division: | City of Auburn | Project Name: | Radio Replacement |
| Est. Total Cost FY20: | 970,000 | Est. Total Cost FY20-FY24: | 970,000 |
| City Share FY20: | 735,000 | City Share FY20-FY24: | 735,000 |

Project Description:

FY20 funding will provide for the replacement of the Public Safety Radio System serving the Lewiston-Auburn Police & Fire Departments. Existing radio infrastructure is in year 23 of a 15-20 year life cycle. Replacement parts are no longer made and are difficult to locate. The main radios for each agency are no longer supported by the manufacturer and at times parts can only be purchased from a non-conventional source such as eBay. A new radio system expands technology capabilities to meet current day and future demands of public safety responders in addition to maintaining compliance with FCC requirements. MOBILE AND PORTABLE RADIO purchase is part of the Radio Replacement Project. Each Community is responsible for the purchase of Mobile and Portable Radios for their respective POLICE & FIRE Departments.

Consistency with the Comprehensive or Strategic Plans or other related planning documents:

Replacement of the existing radio infrastructure, which links all of the cities' public safety law enforcement and fire responders, as well as partnering police and fire mutual aid agencies, will ensure the basic communication system of mobile and portable radios will continue to operate reliably, safely, and serve both the responders and the communities. LA911 staff has partnered with the Androscoggin County Sheriff, supporting agencies such as the school departments, public works and the A-L Airport to ensure communication compatibility and capability.

Justification for project implementation/construction and segments, if applicable:

The radio network is failing in signal saturation (dead spots) and increased repair time. Motorola no longer manufactures replacement parts for our current radio system. We are experiencing an increase in failed power supplies, which cannot be replaced and must be repaired, often times leading to extended periods of down time and limited capability. Replacement parts for dispatch consoles are being procured via eBay if available.

Future maintenance costs if known, including contracts and special service requirements:

Initial purchase provides for extended warranty options for the life of the equipment which is set at 15 to 20 years. A radio consultant was hired in 2015 to help guide the process to ensure the Center purchases equipment that meets current and future needs, does not over build for our needs, and does not under build for premature obsolescence. The report agrees replacement is overdue. FY19 funding provided for the selection of a radio system consultant and engineer to develop radio equipment specifications.

How were cost estimates obtained and expenditure commitment:

Obtained from established vendors and manufacturer. The Auburn & Lewiston Police Departments received a "COPS Office STOP School Violence" Grant in the amount of \$378,481.00 which will provide for the purchase of Portable Radios for the Police Agencies and School Administrators.

| FUNDING SOURCES | | | | | | |
|----------------------------|----------------|---------|------|--------------------|-----|----|
| Source | Amount | | | | | |
| City Operating Budget | | | | | | |
| City Bond Issue | 735,000 | | | | | |
| Federal/State Funding | 235,000 | Agency: | FEMA | Approval Received? | Yes | No |
| Other Agency/Municipality | 0 | Agency: | | Approval Received? | Yes | No |
| Total Project Costs | 970,000 | | | | | |

| IMPLEMENTATION SCHEDULE (Fiscal Years) | | | | | | |
|--|---------|------|------|------|------|--------|
| | 2020 | 2021 | 2022 | 2023 | 2024 | Future |
| Total Project Cost | 970,000 | | | | | |
| Non-City Share | 235,000 | | | | | |

| | | | | | | |
|------------|---------|---|---|---|---|---|
| City Share | 735,000 | 0 | 0 | 0 | 0 | 0 |
|------------|---------|---|---|---|---|---|

Attach on separate page(s)/sheet additional information (if needed)

COPS Grant Police each City \$135,000

HSG 2018-2019 \$100,000

Total: \$235,000

FY20 Lewiston Capital Improvement Program Project Description Form

Project Title: LA911 Fire Alarm Box & Station Alerting

Operational Funding Division: LA911 **Project Name:** Alerting System

| | | | |
|------------------------------|---------|-----------------------------------|---------|
| Est. Total Cost FY20: | 125,000 | Est. Total Cost FY20-FY24: | 125,000 |
| City Share FY20: | 62,500 | City Share FY20-FY24: | 62,500 |

Project Description:

This project will replace outdated equipment critical to the receipt of Fire Alarm Boxes in the Cities of Lewiston and Auburn. This project will also replace Fire Station Alerting system for all Fire Stations in Lewiston and Auburn. Project #1: Fire Alarm Box Receiver \$50,000. Project #2: Fire Station Alerting System for all Fire Stations

Consistency with the Comprehensive or Strategic Plans or other related planning documents:

Maintaining essential equipment is critical to the mission of all Public Safety Agencies.

Justification for project implementation/construction and segments, if applicable:

Current equipment requires replacement due to age.

Future maintenance costs if known, including contracts and special service requirements:

The cost of maintenance for the new equipment will be funded as part of the LA911 operational budget.

How were cost estimates obtained and expenditure commitment:

Vendor quotes were obtained for the two projects.

| FUNDING SOURCES | | | | | | |
|--|---------|---------|--------|--------------------|------|--------|
| Source | Amount | | | | | |
| City Operating Budget | | | | | | |
| City Bond Issue | 62,500 | | | | | |
| Federal/State Funding | | Agency: | | Approval Received? | Yes | No |
| Other Agency/Municipality | 62,500 | Agency: | Auburn | Approval Received? | Yes | No |
| Total Project Costs | 125,000 | | | | | |
| | | | | | | |
| IMPLEMENTATION SCHEDULE (Fiscal Years) | | | | | | |
| | 2020 | 2021 | 2022 | 2023 | 2024 | Future |
| Total Project Cost | 125,000 | 0 | 0 | 0 | | |
| Non-City Share | 62,500 | 0 | 0 | 0 | | |
| City Share | 62,500 | 0 | 0 | 0 | 0 | 0 |

Attach on separate page(s)/sheet additional information (if needed)

FY20 Lewiston Capital Improvement Program Project Description Form

Project Title: LA911 Radio System Site Connectivity

Operational Funding Division: LA911 **Project Name:** Radio System Connectivity

| | | | |
|------------------------------|--------|-----------------------------------|--------|
| Est. Total Cost FY20: | 90,000 | Est. Total Cost FY20-FY24: | 90,000 |
| City Share FY20: | 45,000 | City Share FY20-FY24: | 45,000 |

Project Description:

This project will complete the connectivity phase of the radio system implementation. There are two remaining projects. Project #1 will establish microwave connectivity between the Lewiston Landfill and Webber Ave Equipment buildings. Project #2 will provide DC power support equipment for the Communications Equipment Shelter funded as a FY19 Capital Project at the Lewiston Landfill site.

Consistency with the Comprehensive or Strategic Plans or other related planning documents:

LA911 began the effort to improve connectivity between radio system transmission sites in FY18. LA911 also began the process of improving the Communication Equipment Buildings in FY18.

Justification for project implementation/construction and segments, if applicable:

Radio system projects have been funded previously in FY18 and FY19

Future maintenance costs if known, including contracts and special service requirements:

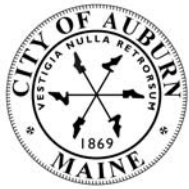
The cost of maintenance for the connectivity equipment and communications equipment shelters will be funded as part of the LA911 operational budget.

How were cost estimates obtained and expenditure commitment:

Vendor quotes were obtained for the two projects.

| FUNDING SOURCES | | | | | | |
|--|--------|---------|--------|--------------------|------|--------|
| Source | Amount | | | | | |
| City Operating Budget | | | | | | |
| City Bond Issue | 45,000 | | | | | |
| Federal/State Funding | | Agency: | | Approval Received? | Yes | No |
| Other Agency/Municipality | 45,000 | Agency: | Auburn | Approval Received? | Yes | No |
| Total Project Costs | 90,000 | | | | | |
| IMPLEMENTATION SCHEDULE (Fiscal Years) | | | | | | |
| | 2020 | 2021 | 2022 | 2023 | 2024 | Future |
| Total Project Cost | 90,000 | 0 | 0 | 0 | | |
| Non-City Share | 45,000 | 0 | 0 | 0 | | |
| City Share | 45,000 | 0 | 0 | 0 | 0 | 0 |

Attach on separate page(s)/sheet additional information (if needed)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: FY 20 1 - CIP - Vehicle Replacement

Project Purpose: Vehicle Replacement

Department: Police

Project Description: Scheduled Vehicle Replacement

Location: Auburn Hall

Justification: Previously the department had established a three year life cycle for the patrol fleet and a five to seven year life cycle for support vehicles. Due to previous budget cuts, the service life of patrol vehicles has been extended to four years. This has increased vehicle repair costs significantly while drastically reducing trade-in value. Make & model changes have required the purchase of new ancillary equipment. The department will trade out a 2011 vehicle, a 2012 vehicle, a 2015 Vehicle and two (2) 2016 vehicles. The department will purchase five new police vehicles.



Useful Life: <5 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$240,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$240,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: FY 20 PD 2 - CIP - Firearm Replacment

Project Purpose: Equipment Replacement

Department: Police

Project Description: Firearm Replacement

Location: Auburn Hall

Justification: Handguns currently used by officers are over ten years old and have reached the end of their service life. The replacement will also require replacement of ancillary equipment (Holsters, Magazine Pouches) which is included in the project budget. The department will purchase 59 firearms.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$70,800 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$70,800 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: FY 20 PD 4 - CIP - Radar/ Message sign Trailer

Project Purpose: New Equipment

Department: Police

Project Description: Purchase of New Radar/Message Sign Trailer

Location: Auburn Hall

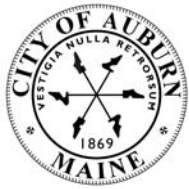
Justification: The community's demand for traffic calming efforts continues to grow. Radar/Message Sign trailers play a vital in the department's traffic safety/traffic calming program. The trailer has the capability to display vehicle speeds on a large sign along with programmable safety messages.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Reconstruction Project

Project Purpose: Street Improvement

Department: Engineering

Project Description: Holly, Granite and Josslyn St - Court to End
Fern St - Lake to End
Haskell St - Court to Lake
Dunn St - S. Main to Riverside Drive
Brook Street - 3rd to Riverside Drive

Location: Various

Justification: These streets have low Pavement Condition Ratings and are in need of repair. These sections will require restoration of the road base, closed drainage system, curbing and sidewalks.

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|-------------|
| \$2,600,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,600,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Reclamation Project

Project Purpose: Street Improvement

Department: Engineering

Project N. River Rd - Bradman to Stetson Rd

Description: N. River Rd - Stetson to End
Stetson Road - OL section to N. River
Penley Corner Road - Riverside to S. Witham

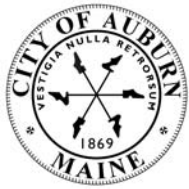
Location: Various

Justification: These road sections have low Pavement Condition Ratings and are in need of repair. They are all good candidates for reclamation, where the existing road base is utilized and the road grade is raised.

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|-------------|
| \$2,400,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,400,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Major Drainage

Project Purpose: Federal Mandate

Department: Engineering

Project Description: This item covers the MS4 Storm water permit regulations and drainage asset management. In addition it would allow us to make repairs to existing systems that were id'd as part of our storm water infrastructure assessment as failing.

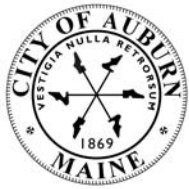
Location: Various

Justification: The City of Auburn is required by MDEP to follow storm water regulations and annual reporting. The City is also mapping its storm water infrastructure inventory for future planning.

Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$500,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$500,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: MDOT Match

Project Purpose: Street Improvement

Department: Engineering

Project Description: This would provide the match for the MPI program (\$500,000) which would reconstruct a State Aid Road. The additional \$250,000 is to provide match money for STIP projects.

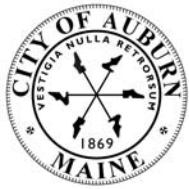
Location: Various

Justification: This money will provide the matching funds for MDOT's Municipal Partnership Initiative (50/50) and the matching funds for STIP Projects (80/20). Without these funds the state will not contribute the 50% and 80% matches.

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$750,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$750,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Pavement Resurfacing

Project Purpose: Street Improvement

Department: Public Works

Project Description: This would provide funding for a new wearing surface on roadways that were reclaimed 10+ years ago that are showing signs of deterioration. Danville Corner Road, Black Cat Road, West Auburn Road, and a section of Pownal Road have been identified as the first round of roads.

Location: Various

Justification: This would add about 10 years of life to the roadway, allowing for another resurfacing in the future vs needing to need to reconstruct the road at a much more significant cost.

Useful Life: 10 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|-------------|
| \$1,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Sidewalks

Project Purpose: Street Improvement

Department: Engineering

Project Description: Repairing and replacing sidewalks. The City is developing a City wide sidewalk condition rating report in order to help determine which sidewalks would be reconstructed outside of a street project.

Location: Various

Justification: Sidewalks should be maintained in order to provide pedestrians safe travels throughout the community. We have completed a City wide sidewalk condition analysis and are looking to repair those in the worst condition.

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$250,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$250,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: (2) 7 Yard Single Axle Dump with plow and wing.

Project Purpose: Equipment Replacement

Department: Public Works

Project Description: These 2 units are used for plowing and sanding/salting in winter months and are used to move material to and from our job sites in the summer months.

Location: Woodbury Brackett Municipal Building

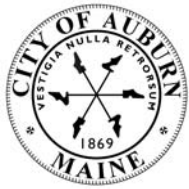
Justification: This would replace two - 7 yard single axle dump trucks with plow and wing. These two 2002's are at the end of their useful life.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$418,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$418,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Tandem Axle (wheeler) Dump Truck

Project Purpose: Replace worn-out equipment

Department: Public Works

Project Description: These 2 units are used for plowing and sanding/salting in winter months and are used to move material to and from our job sites in the summer months.

Location: Woodbury Brackett Municipal Building

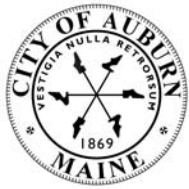
Justification: This would replace 2 - 12 yard tandem axle dump trucks with plow and wing. These two 2006's are at the end of their useful life.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$464,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$464,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: New Sweeper

Project Purpose: Equipment Replacement

Department: Public Works

Project Description: Replace our aging 2002 street sweeper.

Location: Woodbury Brackett Municipal Building

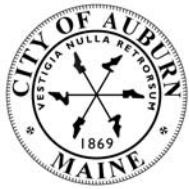
Justification: Our 2002 Johnson sweeper is beyond its useful life and has continuous maintenance issues. This unit is essential in the sweeping of our streets.

Useful Life: 15 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$235,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$235,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: Portable Lift system

Project Purpose: Improve efficiency

Department: Public Works

Project Description: A set of 6 Electric hydraulic Lifts. These can be used on all types of vehicles.

Location: Woodbury Brackett Municipal Building

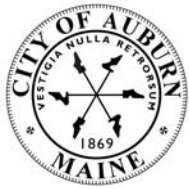
Justification: The department currently has 6 units and this would allow us to service two vehicles at the same time.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$63,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$63,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: One Ton Truck

Project Purpose: Equipment Replacement

Department: Public Works

Project Description: 4x4 One Ton Truck geared to plow with dump body.

Location: Woodbury Brackett Municipal Building

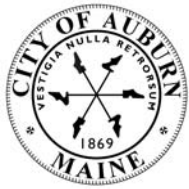
Justification: This would replace a 2006 one ton. This would not increase our fleet but just replace an older unit.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$67,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$67,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Hot Box Pavement Reclaimer

Project Purpose: New Equipment

Department: Public Works

Project Description: Hot box reclaimers are designed to heat, reheat, reclaim and recycle asphalt materials and are available in a trailer style mounting. The hot box will allow PS to haul heated asphalt while the thermostat maintains hot mix temperature. Ideal for winter use. Asphalt chunks can be reclaimed via an over-night heater.

Location: Woodbury Brackett Municipal Building

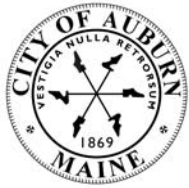
Justification: This is a second unit which will allow PS to have two crews out patching at the same time. This will also allow us to use asphalt at \$75 a ton versus cold patch at \$116 a ton. In addition, hot mix asphalt has a much longer life than cold patch.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$46,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$46,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: Excavator

Project Purpose: Equipment Replacement

Department: Public Works

Project Description: 16 ton tracked excavator with a blade. This unit will have a Thumb, digging bucket, and a articulating clean up bucket.

Location: Woodbury Brackett Municipal Building

Justification: This is a replacement for our 2000 unit. This unit is one of our primary digging tools for large jobs and ditching. This unit does not currently have the attachments the new units would have allowing us to cut down on rental costs. The overall cost to maintain this unit is growing substantially.



Useful Life: 15 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$225,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$225,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Trackless MT7 Sidewalk Tractor

Project Purpose: Replace worn-out equipment

Department: Public Works

Project Description: Trackless MT7 Sidewalk Tractor.

Location: Woodbury Brackett Municipal Building

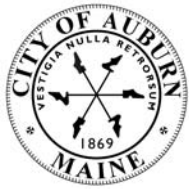
Justification: This would replace one of our 2006 sidewalk tractors. This unit is essential in keeping our sidewalks clear in the winter, for sweeping sidewalks in the spring, and road side mowing in the summer. We would be using the attachments we already have so this would be the tractor only.



Useful Life: 10 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$175,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$175,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Ventrac Mower

Project Purpose: Improve efficiency

Department: Public Works

Project Description: The Ventrac mower has a front mounted mower and is capable of climbing and mowing slopes up to 30%. In addition, the rough cut mower is capable of doing roadside cutting.

Location: Woodbury Brackett Municipal Building

Justification: The Department currently rents a unit, when available, to mow outer Washington St. This allows us to mow with traffic without having to shut down a lane. In addition, this unit would allow us to maintain slopes that the department currently has to weed wack by hand.

Useful Life: 15 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$33,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$33,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: Trench Box

Project Purpose: Increased Safety

Department: Public Works

Project Description: A new 2x8 trench box

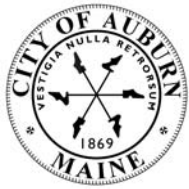
Location: Woodbury Brackett Municipal Building

Justification: We currently rent a box which is very expensive. This would be a modular box that we could use in a number of different ways.

Useful Life: 30 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$21,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Vactor Truck

Project Purpose: Vehicle Replacement

Department: Public Works

Project Description: This vehicle cleans all catch basins within the City in order to meet the requirements of the City's MS4 Permit. This vehicle also performs all of the City's hydroexcavation work which is an extremely safe and efficient way to excavate small exploratory holes as well as excavate around utilities.

Location: Woodbury Brackett Municipal Building

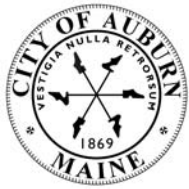
Justification: The existing truck is a 2007 Sterling with 7,733 hours. The debris body has developed pin holes significant rust.

Useful Life: 15 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$405,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$405,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: Low

Project Title: (2) Portable message/sign boards

Project Purpose: New Equipment

Department: Public Works

Project Description: These units would be used on the side of the road to display a variety of messages.

Location: Woodbury Brackett Municipal Building

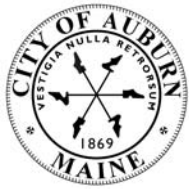
Justification: These message boards would be an addition to the two we currently have. This allows us to display a variety of messages to keep the traveling public aware of such things as upcoming events, road closures and parking bans. The two we have now are highly used not just by Public services, but the Police Department, Norway Savings Bank Arena and the Rec Department. Having two more would make it necessary to meet the high demand.

Useful Life: 10 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$28,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Sander and V plow

Project Purpose: New Equipment

Department: Public Works

Project Description: Sander and V plow for new sidewalk tractor

Location: Woodbury Brackett Municipal Building

Justification: The new unit did not come with a sander or a v plow and it has become evident that both would be useful.

Useful Life: 15 Yrs



| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$16,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Union Street. Park/Chestnut Field Upgrades

Project Purpose: Equipment Replacement

Department: Recreation & Sports Facilities

Project Description: Phase 1: Renovate Chestnut Field, replace football uprights with new soccer/football goals.
Phase 2: Resurface basketball courts & replace four (4) hoops, field lights, splash pad/ice rink and other play structure upgrades

Location: Various

Justification: Current field conditions are unsafe for Football, Lacrosse and soccer practices due to flooding for an ice rink. Presently, there are no soccer goals which will be supplied in a dual goal (Football/Soccer) design. Basketball courts are cracking and will deteriorate more rapidly if not resurfaced. The four (4) basketball hoops are bent and unsafe after years of usage and abuse. Increase in field lighting will allow for after hours usage for youth football practice in the fall and new adult programming during the summer.

Useful Life: 20 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$60,000 | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$85,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine FY2020 Capital Improvement Program Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Municipal Beach (Non-Swimming Updates)

Project Purpose: Replace worn-out equipment

Department: Recreation & Sports Facilities

Project Description: Municipal Beach playground needs updated equipment and replaced any dated or unsafe equipment. Parking lot needs to be repaired and resurfaced. Basketball court needs to be resurfaced.

Location: Various

Justification: All updates are designed to provide encourage use, but also provide a better user experience.

Useful Life: 15 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Tot Lot Upgrades

Project Purpose: Replace worn-out equipment

Department: Recreation & Sports Facilities

Project Description: Pond retention wall replacement, fix drainage ditches, update building, replace playground equipment

Location: Various

Justification: The pond retention wall is deteriorating and a safety hazard. The building is in need of repairs along with the out of the date and unsafe playground equipment.

Useful Life: 15 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$50,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Tables & Chairs

Project Purpose: Replace worn-out equipment

Department: Recreation & Sports Facilities

Project Description: Over the years, due to heavy use, the amount of chairs and tables have decreased due to wear and tear.

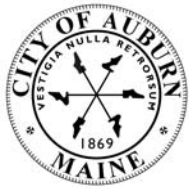
Location:

Justification: Preventive maintenance and replenishing a decrasing inventory.

Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$10,000 | \$10,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Department Re-Branding

Project Purpose: Improve Procedures, records, etc.

Department: Recreation & Sports Facilities

Project Description: With the creation and combination of a new department comes the ability to streamline communication and identity. This includes touch-points with a fresh logo, stationery, signs, marketing material and websites, business premises, vehicles and even how your staff communicate with our user groups.

Location:

Justification: Target audiences, positioning and market share can all change during a product or department lifecycle. Branding needs to be updated to reach our new target audiences.

Useful Life: 10 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$15,000 | \$10,000 | \$10,000 | \$10,000 | \$0 | \$0 | \$0 | \$45,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Pettingil Park baseball Renovation

Project Purpose:

Department: Recreation & Sports Facilities

Project Description: Reevaluate and redesign pettingil baseball park. Insert a new softball field and multi-purpose rectangular field within the current footprint

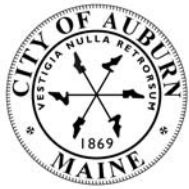
Location:

Justification: Presently the footprint is in much needed repair and up-keep. An evaluation of the space could provide us an additional softball field to attract more recreational tournaments and a much needed rectangular multi-purpose field.

Useful Life: 15 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$90,000 | \$90,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$180,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: Fitness Room Equipment

Project Purpose:

Department: Recreation & Sports Facilities

Project Description: Purchase fitness equipment for gym at Hasty Memorial Recreation Center to be used by all user groups

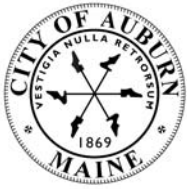
Location:

Justification: Goal is to utilize a space that can continue to offer beneficial programming and services for all of user groups.

Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Medium

Project Title: Dog Park

Project Purpose:

Department: Recreation & Sports Facilities

Project Description: A dog park describes a expanse of park land with specific canine-friendly amenities designed to encourage off-leash cavorting. Dog parks are customized to entertain but also to enclose dogs with 4- to 6-feet-high (1.2- to 1.8-meter) metal fencing. Providing a safe space for pet lovers to bring their dogs for exercise and socialization. Some offer separate areas for large and small dogs to romp around separately.

Location:

Justification: Dog parks are a safe way to let dogs run free without penalty to pet owners or damage to private property. Dog parks also promote safety because the pet owners are not walking on busy streets.

Useful Life: 15 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Scissor Lift

Project Purpose: New Equipment

Department: Ingersoll Indoor Turf Facility

Project Description: Lift that is exceptionally mobile, letting operators easily maneuver around tight indoor and outdoor sites with firm, level surfaces

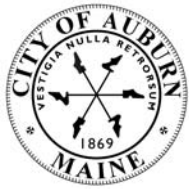
Location:

Justification: Will provide staff the ability to adjust netting, install signs and general maintenance of the facility in tight spaces. The use of this lift would be shared across the entire recreation department to include the Norway Savings Bank Arena

Useful Life: Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$14,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine
FY2020 Capital Improvement Program
Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Rubberized Flooring

Project Purpose: Increased Safety

Department: Ingersoll Indoor Turf Facility

Project Description: Rubberized cut resistant flooring for outside of the playing surface.

Location:

Justification: Current flooring is tile. Provides safety concerns with users slipping and falling after stepping off the turf.

Useful Life: 10 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$11,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,000 |

Cost breakdown and funding source(s)

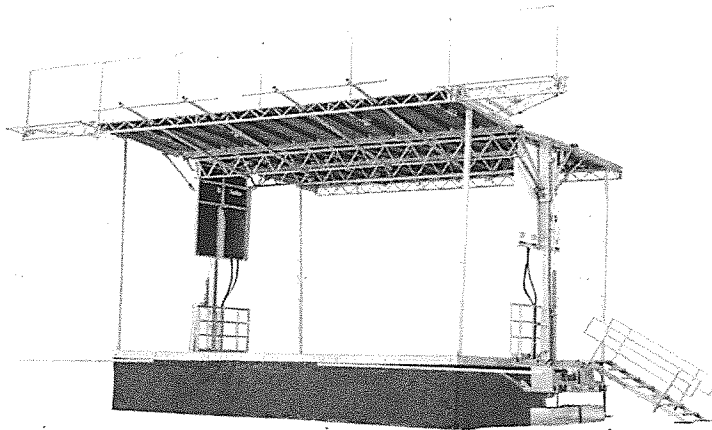
22-Feb-19

City of Auburn, ME

REV. 0

Stageline SL100 Mobile Stage

Floor Size: 24' x 20'
 Wind Resistance: 115 mph without windwalls
 Trailer Weight: 9,990 lb



| | | |
|-----------------------|----|---------|
| Standard Equipment * | \$ | 122,500 |
| Options & accessories | \$ | - |
| Services | \$ | - |
| Sub-Total | \$ | 122,500 |
| Total | \$ | 122,500 |

All prices are in USD

Taxes not included (if applicable)

Payment terms: 30% to confirm, balance prior to departure

Approval

| |
|------------------------|
| Date: |
| Signature: |
| Name: |
| EIN # (if applicable): |

STANDARD EQUIPMENT ***ROOF STRUCTURE & RIGGING**

4 Built-in trusses / aluminum 2" diameter tube trussing
 24 Built-in rigging points - 4 movable rigging brackets included
 Rigging bar / 14' - spans 2 rigging points from left to right
 2 side overhang rigging beams 6'
 Rigging points in front of corner posts
 4 Aluminum corner posts
 Fiberglass roof molded and wrapped around structure - black roof
 Rigging load capacity tested at twice the working load
 Total roof load capacity with sound wings:
 Galvanized steel column - one on each side
 Reversible as standard

Compatible with industry clamps
 Capacity: up to 1,500lb
 Capacity: 30 lb / ft
 Capacity: 1500 lb per side
 Capacity: 1500 lb per side
 Added roof stability and safety

11,800 lb
 System safely hoists rigged loads
 Downstage will reverse in difficult to access venues

HYDRAULICS

Double mast lifting mechanism (for a fully hydraulic set up of the stage, roof, sound, lighting and other equipment)
 High power integrated hydraulic system
 4 Hydraulic stabilizers / stage levels from 3' 6" to 4' 3"
 Vertical support capacity (each): 15,000 lb
 Lateral support capacity (each): 2,000 lb
 Gas engine

Lifting Capacity: 3,800 lb - balanced load

Equipped with safety valves on all cylinders
 No tools required

No other power source required

STAGE

Plywood, black finish, non slip / quick levelling legs
 Multifunctional extruded aluminum deck edges
 Guardrails (stage model) / aluminum
 Support brackets built-in for Stageline platforms
 Aluminum stairway - 7 steps - adjustable - 35" wide - with handrails
 4 LED work lights

24' x 20'
 To install decks, skirts, guardrails & staircases
 5 x 5' 9" + 2 x 2' 8"
 Full perimeter

2 in the roof, 2 on the chassis

TRAILER

Drawbar with pintle eye
 2 Leaf spring axles
 4 Tires
 Electric brakes on all wheels
 Emergency breakaway system
 Storage compartment
 Spare wheel / full-size rim / integrated storage
 2 Storage bumpers
 10 Equipment tie-downs
 Storage weight capacity
 Storage space capacity

Capacity: 14,990 lb
 0.40 m (16")

DOT requirement
 14" x 16" x 36"

Protects structure

GVWR: 15,000 lb - adaptable to your requirements
 23' 10" x 5' 6" x 5' 6" = 720 ft³

STANDARDS & CERTIFICATIONS

Applicable regulations
 Vertical load:
 Wind resistance:
 Certificate stamped by professional engineers
 All technical documents supplied
 24/7 service support +1(800) 267-8243

IBC, SAE, DOT, NFPA, CBC, NBC & CWB
 Floor: 7.18 KPa (150 psf) / Roof: 1 KPa (20 psf)
 115 mph without windwalls
 77 mph with windwalls

22-Feb-19

City of Auburn, ME

REV. 0

OPTIONS & ACCESSORIES

| A WINDWALLS - SKIRTS | | VINYL/ SCRIM | Price (USD) | Quantity |
|--|---|-----------------|-------------|----------|
| a1 | Upstage fire retardant windwall - 44' long x full height (with doors) (keder aluminum track system for easy installation) - black | | \$ 4,200 | |
| a2 | Backdrop - 24' x 15' - black | | \$ 1,650 | |
| a3 | Downstage windwall extensions - 10' 3" x 15' (with doors) - (Set of 2) - black | | \$ 2,300 | |
| a4 | Skirting - 40' x 4' - black | | \$ 1,350 | |
| a5 | Skirt extension - 8' 6" - black - (set of 2) | | \$ 396 | |
| * for options a1 to a5, select material - also available in grey - fabrication delay | | | | |
| B SOUND WINGS & RIGGING | | | Price (USD) | Quantity |
| b1 | Extension platforms (black non-slip) & accessories - 4' x 8' - (sugg'd qty: 4) | | \$ 990 | |
| b2 | Guardrails (platform model) / aluminum - 3' 8" - (sugg'd qty: 8) | | \$ 180 | |
| b3 | Reinforced flybays with line array and screen rigging points (set of 2) | | \$ 1,750 | |
| b4 | FOH pipes - capacity: 700 lb - (set of 2) | | \$ 1,830 | |
| b5 | Movable rigging brackets - (set of 2) | | \$ 150 | |
| b6 | 2 Cylinder locks (corner post substitute) | | \$ 500 | |
| b7 | PA Extension bars (set of 2) | | \$ 450 | |
| C BANNER SUPPORTS | | | Price (USD) | Quantity |
| c1 | Rooftop banner support posts - 37' x 4' | | \$ 725 | |
| c2 | Banner framing bars | | \$ 450 | |
| c3 | Lateral banner supports - 6' x 15' 10" - includes pulley rigging points for retractable banner system | | \$ 800 | |
| c4 | Lateral bars at stage level / keeps lateral banners taut | | \$ 900 | |
| D UPSTAGE DECK UPGRADE - Extend to 24' x 24' | | | Price (USD) | Quantity |
| d1 | 3 Extension platforms & accessories - 4' x 24' | | \$ 2,970 | |
| d2 | 8 Guardrails (platform model) / aluminum - 3' 8" | | \$ 1,440 | |
| d3 | Bracing system for extension platforms | | \$ 810 | |
| d4 | Windwall to cover increased area | | \$ 540 | |
| E HYDRAULICS | | | Price (USD) | Quantity |
| e1 | Hydraulic quick connectors | | \$ 450 | |
| e2 | Electric motor, 1 hp, 110 V, hydraulic connections and pump for dual power (steel storage compartment included) | | \$ 3,250 | |
| e3 | Safety cut off switch | | \$ 675 | |
| F ENHANCED REVERSIBILITY OPTIONS | | | Price (USD) | Quantity |
| f1 | Keder for windwalls on downstage roof panels | | \$ 350 | |
| f2 | Multi-purpose, heavy-duty structural connectors for side overhang rigging beams and lateral banners. FOH pipe sliders included. | | \$ 2,160 | |
| f3 | Reinforced 6' flybay trusses (b3) with all hinged and articulated components on upstage roof panel (set of 2) - f2* required | | \$ 4,300 | |
| Note: Options f1, f2 and f3 need to be selected for full reversibility | | | | |
| H TRAILER HITCH | | | Price (USD) | Quantity |
| h1 | Gooseneck / kingpin for 5th wheel hookup (instead of drawbar with pintle eye) | | \$ 2,100 | |
| h2 | Gooseneck / ball hitch hookup (instead of drawbar with pintle eye) | | \$ 2,100 | |
| h3 | Ball hitch (attachment only) | | \$ 1,100 | |
| h4 | Drawbar / pintle hitch (in addition to gooseneck) | | \$ 2,400 | |
| h5 | Hydraulic foldable gooseneck for kingpin or ball hitch (instead of drawbar with pintle eye) | | \$ 5,500 | |
| I ACCESSORIES | | | Price (USD) | Quantity |
| i1 | Aluminum stairway - 7 steps - adjustable - 35" wide - with handrails | | \$ 1,500 | |
| i2 | Loading ramp / aluminum - 3' x 12' | | \$ 1,325 | |
| i2a | Underfloor storage for loading ramp | | \$ 675 | |
| i3 | Loading ramp / aluminum - 4' x 12' | | \$ 2,300 | |
| i4 | ADA lift - up to 5' - 600 lb max load - portable - access from all sides | | \$ 9,790 | |
| i5 | Extension platform (black non-slip) & accessories - 4' x 8' | | \$ 990 | |
| i6 | Extension platform (black non-slip) & accessories - 4' x 4' | | \$ 800 | |
| i7 | Guardrail (platform model) / aluminum - 3' 8" | | \$ 180 | |
| i8 | Guardrail (stage model) / aluminum - 2' 8" | | \$ 160 | |
| i9 | Guardrail (stage model) / aluminum - 5' 9" | | \$ 320 | |
| i10 | Guardrail (stage model) / aluminum - 5 x 5' 9" + 2 x 2' 8" | | \$ 1,900 | |
| i11 | Quick shelter, polyester roof and walls - 8' x 8' | | \$ 1,600 | |
| i12 | Quick shelter, polyester roof and walls - 10' x 10' | | \$ 1,800 | |
| i13 | Storage compartment / steel - 14" x 16" x 36" | | \$ 775 | |
| i14 | Spares kit | | \$ 425 | |
| i15 | Underfloor storage system for options and accessories | | \$ 2,500 | |
| i16 | Skids/skids | | \$ 6,650 | |
| i17 | Aluminum mags - 16" x 6" 8/6.5 bolt pattern | | \$ 1,200 | |

22-Feb-19

City of Auburn, ME

REV. 0

OPTIONS & ACCESSORIES

| K TRAILER GRAPHICS | | Price (USD) | Quantity |
|--|---|-------------|----------|
| k1 | Logo only | TBD | |
| k2 | Full graphic trailer wrap - (2 x (24' 7" x 7' 2") - 2 x (4' 11" x 7")) | \$ 3,675 | |
| Customized scrim* banners - printed graphics - 4 color process | | | |
| k3 | Rooftop header banner - 24' x 3' 10" | \$ 970 | |
| k4 | Rooftop header banner - 37' x 3' 10" - spans lateral banners | \$ 1,390 | |
| k5 | Lateral banners - 6' 6" x 15' 9" (Set of 2) | \$ 1,045 | |
| k6 | Rear banner - 23' 4" x 12' 11" - installs full size, with or without backdrop | \$ 2,725 | |
| *available in vinyl - prices vary | | | |
| L MISCELLANEOUS | | Price (USD) | Quantity |
| l1 | Misc_1 | TBD | |
| l2 | Misc_2 | TBD | |
| Total for Options & Accessories | | | |

| SERVICES | | Price (USD) | Quantity |
|--------------------|---|-------------|----------|
| SERVICES | | | |
| m1 | Trailer shrink wrap | \$ 700 | |
| m2 | Transport | TBD | |
| m2a | Transport to Champlain, NY - includes customs paperwork | \$ 1,200 | |
| m3 | Training course - 3 day comprehensive (subject to options chosen) - maximum 4 technicians | \$ 2,440 | 1 |
| m4 | Trainer expenses - to, in & from training site (n/a when training given at Stageline) | TBD | |
| Total for Services | | | 56,451 |

TRANSPORTATION, TRAINING AND TRAINER'S EXPENSES WILL BE INVOICED SEPARATELY.

*Prices & specifications subject to change without notice

Stageline SL100 - Sales Quote 2019

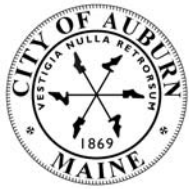


Costs related to transportation, training and trainer expenses (travel, accommodation and per diem) not included.
EXW: L'Assomption, Quebec, Canada

Stageline Mobile Stage Inc.
700 Marsolais Street, L'Assomption, Quebec, Canada J5W 2G9

Tel.: (450) 589-1063, Fax: (450) 589-1711
www.stageline.com

Total = 178,951.00



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: High

Project Title: Event Lighting (Public Skate)

Project Purpose: New Equipment

Department: Norway Savings Bank Ice Arena

Project Description: Adding theatrical lighting to the arena to include a DMX controlled moving system with a computerized control system in Rink #1 and Rink #2

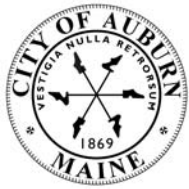
Location:

Justification: Used to effectively market a tournament program as well as enhancing the fan experience for current events and future events.

Useful Life: 10 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$15,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 |

Cost breakdown and funding source(s)



City of Auburn, Maine

FY2020 Capital Improvement Program

Project Description Worksheet

FiscalYear: 2020

Priority: Very High

Project Title: Rink #2 Removal and Reinstallation

Project Purpose: Scheduled replacement

Department: Norway Savings Bank Ice Arena

Project Description: Removal, repair, re-leveling of the sand based floor in Rink #2. This also, includes the reinstallation of the ice surface after preventive maintenance is completed.

Location:

Justification: Rink #2 has never been taken out since its original installation. A sand based rink should be sheduled to be removed every two (2) to three (3) years for maintenance in order to keep the sand level, prevent erosion and ensure proper care of any contaminated sand under the ice surface. Preventive maintenance is impereative to ensure there is no damage to the sheet and catches small issue before they become large problems with heavy repair costs.

Useful Life: <5 Yrs

| Cost FY 2020 | Cost FY 2021: | Cost FY 2022: | Cost FY 2023: | Cost FY 2024: | Cost FY 2025: | Cost after 6 years: | Total Cost |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------------|------------|
| \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$30,000 |

Cost breakdown and funding source(s)

Auburn School Dept



Capital Improvement Projects Report 2020

Auburn School Department 2020 CAPITAL IMPROVEMENT PLAN

Introduction

The Capital Improvement Plan (CIP) for the Auburn School Department for fiscal year 2020 and future years is enclosed. The documents include a five-year spreadsheet that accounts for the infrastructure and equipment needs at each school department facility. Other documents show the projects for FY 20 organized by location. The intended source of funding for each listed project is bond issuance.

In addition, the ELHS Major Capital School Construction Project, which received Maine State Board of Education [MSBE] recommendation and was added to the State Approved Projects List, is included. This approval on September 14, 2016 by the Maine State Board of Education gave Auburn School Department authorization to move the ELHS project toward Concept Approval.

Our FY 20 CIP master list incorporates the ELHS Project for Bond Issuance in a two-phase approach, as authorized by the School Committee and supported by the City Council in March 2019. In both the 2019-20 and 2020-21 fiscal years, Auburn School Department will allocate \$200,000 of its CIP allotment to the local-only portion of the New ELHS project. These funds, in combination with \$600,000 of previously bonded CIP money, will contribute \$1 million to the locally funded portion of the project.

Long-term Goals

The Auburn School Department has many capital needs in its future. The data supplied represents the department's needs over the next five years and beyond. The needs attempt to address the department's three long-term goals:

1. To maintain school facilities in accordance with health and safety regulations and structural upgrades within the limits of available funds.
 - a. Our school facilities have a cumulative insured assessed value of approximately \$95 million dollars.
 - b. We are submitting for FY 20 consideration approximately \$1.6 million to maintain our school facilities, equipment and grounds in a safe and structurally sound condition.
 - The school department was approved to spend \$5,128,170 on Facilities Maintenance as part of its FY 19 general fund budget. These funds meet basic needs such as custodial/maintenance staff salaries and benefits, minor repairs and maintenance, supplies, equipment, energy, utility costs and debt service on past CIP borrowing, but do not contribute to meeting our upcoming capital project needs.
 - All school buildings except Edward Little High School now have HVAC systems. HVAC systems improve air quality and improve the quality of the learning environments.

2. To increase energy efficiencies to reduce annual costs.
 - a. The school department signed a Performance Contract with Siemens in 2007-08. The contract guaranteed cost savings that would pay for the contract with Siemens. Some of the improvements to our energy renewal projects with the Siemens contract were lighting retrofits, lighting sensors, 10 boiler replacements, and building envelope energy saving measures.
 - b. In March 2018, the school department entered into a “Phase 2” performance contract with Siemens that met critical system needs and provided further energy savings. Projects included boiler replacement at Fairview and East Auburn Schools, LED lighting upgrades at Park Avenue, Sherwood Heights and Washburn Schools, and a mechanical control system upgrade at East Auburn.
 - c. All buildings except East Auburn School have been converted to natural gas, which has provided a savings in the department’s energy costs.
 - d. With funds from our FY 19 CIP allocation, the school department will upgrade lighting at all remaining schools to LED. This includes Auburn Middle School, East Auburn, Fairview, Franklin, RETC/SOS, Walton and the Support Service Building. This work is scheduled for Summer 2019.
3. To replace the Edward Little High School facility to address the deficiencies outlined in the 2009 New England Association of Schools and Colleges (NEASC) Accreditation report and the last VFA Capital Assessment Management Report.
 - a. As of March 2019, the Maine Department of Education has approved construction of the New ELHS at its current location. Architects from Harriman Associations have worked with the New ELHS building committee for the past 2 years to design the new building. At a March 13, 2019 non-binding Straw Poll, Auburn residents voted 197-12 in favor of the current concept design, which includes an estimated \$109.2 million in state funding and \$16 million in local funding. Of that \$16 million, up to \$15 million would be bonded over 20 years, while the other \$1 million would come from school department CIP funds. The project will move forward pending voter approval at a June 2019 referendum, with a projected opening date of Fall 2023.

Cost and Schedule

The cost and schedule of projects is outlined in the five-year CIP plan. Each year, the school department prioritizes the projects identified for a specific year based on the City Council approved allocation amount. When projects are not funded, those items remain on the chart, and the chart is revised each year. The school department also seeks other funding sources such as Qualified Zone Academy Bonds (QZAB) and Revolving Renovation Funds, whenever possible and available.

Auburn School Department does not anticipate any ongoing additional costs to the general operating budget as a result of these projects (with the exception of increased operating costs at the new high school beginning in 2023).

Maintenance and Operations

The Auburn School Department has a strong maintenance department committed to keeping our schools safe and clean for students, staff and the public. There are five utility workers who daily address the needs of the department's 11 facilities. The building custodians complete daily work orders that are tracked to ensure requests are addressed. The Support Services Director oversees the facilities work to make sure that health and safety issues are quickly addressed. The director monitors the work of the maintenance staff, custodial staff, contracted services and facility projects.

Outcomes and Performance

1. To maintain school facilities in accordance with health and safety regulations and structural upgrades within the limits of available funds.
 - The State of Maine's capital asset management program (VFA) was eliminated in 2014. We are exploring alternatives to this software that will afford similar data collection and monitoring of the School's \$95 million in building assets. This information informs the CIP plan.
 - The school department, within its financial software system, tracks the completion of projects, cost of projects and date of completion.
2. To increase energy efficiencies to reduce annual costs.
 - The Siemens annual executive reports detail the department's savings. This report will be included in future years to document the outcomes of our Phase 2 performance contract.
3. To replace the Edward Little High School facility to address the deficiencies outlined in the 2009 New England Association of Schools and Colleges (NEASC) Accreditation report and the last VFA Capital Assessment Management Report.
 - A successful referendum in the Spring of 2019 will set Auburn on a path to replace Edward Little High School with a new, state-of-the-art facility.

Sustainability

The Auburn School Department will continue to rely on City Bond Issuance, QZAB and Revolving Renovation funds and General Funds to support its facility needs and ensure the school department is being fiscally responsible to the taxpayers of Auburn.

FY 2020 Projects List

Auburn School Department's FY 2020 Capital Improvement Plan projects list was compiled by Business Manager Adam Hanson in consultation with Superintendent Katy Grondin, Director of Support Services Billy Hunter, contractor Mel Cole of Northeast Building Consultants, building principals and our technology department. This list represents top district priorities that should be addressed in Fiscal year 2020, as well as the years to come.

Project prices are estimates obtained through vendors, Northeast Building Consultants or the district's former software program, VFA. Actual pricing for projects will be obtained in accordance with the City and School Department's joint purchasing policy.

- New Edward Little High School - \$200,000

In both the 2019-20 and 2020-21 fiscal years, Auburn School Department will allocate \$200,000 of its CIP allotment to the local-only portion of the New ELHS project. These funds, in combination with \$600,000 of previously bonded CIP money, will contribute \$1 million to the locally funded portion of the project.

Priority: Very High

- Technology – 3 Servers - \$12,631

- Finance Software (8 years old)
- Remote Access (10 years old)
- Employee Self-Service (10 years old)

These servers have reached the end of their useful life and must be replaced. They will be repurposed for less critical tasks throughout the district.

Priority: Very High



- Walton Field bleachers - \$109,000

The School Department will replace the current bleachers with a more compact, safer, handicapped accessible set. The new bleachers will be fully enclosed between steps and offer 2 sets of internal stairs with handrails. Seating capacity will decrease from about 700 to 513. These will give the school department a safe set of bleachers that will meet the ELHS Athletic Department's needs for the next 4-5 school years. Once the new high school opens, these bleachers will serve as a community resource for school and recreation department use at games and events.

Priority: Very High

- Walton Roof Restoration - \$26,000

A section of Walton School's roof will be replaced, per the timeline in a roof study completed by G&E Roofing.

Priority: Very High

- Franklin Elevator & Bathrooms - \$416,900

The Franklin School elevator has reached the end of its useful life. The company that manufactured it went out of business over 15 years ago, and parts are difficult to come by. Additionally, it does not descend to the basement level, which houses classrooms and bathrooms. It is critical that the elevator be able to reach this level of the building. In the same area where the elevator would descend are a set of bathrooms. Both are in desperate need of a complete rebuild. The new elevator and bathrooms will be done as one project and rejuvenate this section of Franklin School.

Priority: Very High



- Fairview Rear Door Handicapped Access - \$8,500

The rear entry door of Fairview Elementary School is not handicapped accessible, and cannot meet all the needs of current and future students.

Priority: High

- Auburn Middle School Choir Risers - \$11,645

The current choir risers at AMS are very old and do not have safety rails on the back to comply with modern standards. This set will serve the music program well and increase student safety for the next 20+ years.

Priority: High



- Support Services – Truck with Plow/Sander

New truck will replace 2008 Ford F-250 in school department's fleet of 9 trucks. The 2008 truck will then be repurposed for use by the transportation department and also perform plowing/sanding at the Support Services building lot.

Priority: High

- Fairview – New Classroom Furniture

Fairview School needs to upgrade desks and chairs throughout the entire school. Much of the current furniture is broken, cracked or chipped, posing safety issues as well as interfering with educational services.

Priority: High

- AMS Lab and Classroom Casework Upgrade - \$514,000

Classrooms will be upgraded to replace original 1980 “casework”, including sinks, cabinets, under-window book cases and rolling bookcases. This will cover 36 classrooms (including 3 labs, 1 art room and 1 home economics room) and 8 offices. Many of these items are broken, rusting, otherwise deficient and/or unsafe. Rooms will be evaluated individually, in collaboration with school administration and staff, to determine the exact scope of work needed.

Priority: High



- School Security – Alarm Systems in 4 Buildings - \$114,000

The School Department will install security systems in the 4 buildings that do not have them. These systems tie in to the 911 system.

Priority: High

- Fairview Library Carpet - \$10,043

The Fairview Library carpet is 20 years old and very much in need of replacement.

Priority: Medium

- Elementary Playgrounds - \$50,000 – Phase 1

All 6 elementary school playgrounds are in need of equipment upgrades and site improvements. Wooden structures should be replaced with more durable, long-lasting equipment.

Priority: Medium

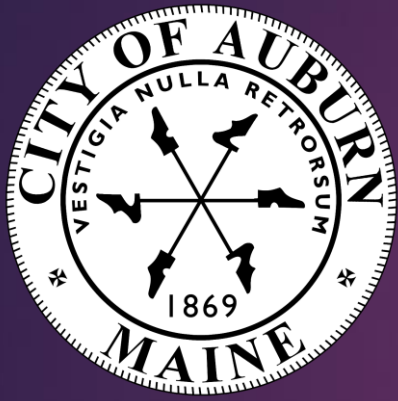
Total Capital Improvement Project Funds Requested:
\$1,602,719

| | FY20 | FY21 | FY22 | FY23 | FY24+ | FUTURE | FY 20 Priority | FY 20 Priority |
|---|-------------------|-------------------|-------------------|-------------------|---------------------|---------------------|----------------|----------------|
| LOCATION | | | | | | | | |
| AMS | | | | | | | | |
| Additional 6th Grade Classrooms-wing | | | | | | \$ 5,200,000 | | |
| Choir Risers | \$ 11,645 | | | | | | 2 &1 | High |
| Synthetic Gym Floor - Renewal | | | | | \$ 211,275 | | | |
| Roof Renewal-Upgrade | | | | \$ 425,600 | | | | |
| Bathroom Partitions-new fixtures | | | \$ 197,820 | | | | | |
| Classroom & Lab Casework | \$ 514,000 | | | | | | 2 &1 | High |
| Expoxy Flooring Locker Room Floors | | \$ 20,900 | | | | | | |
| Bleacher Renewal [47 years] | | | | | \$ 355,000 | | | |
| Public Address System | | | | | \$ 151,259 | | | |
| Fire Alarm System Replacement | | | | | \$ 678,054 | | | |
| Theater and Stage Equipment Replacement | | | | \$ 65,720 | | | | |
| Replace Communication system-telephone | | | \$ 75,290 | | | | | |
| Aluminum Window Wall - Cafeteria - Renewal | | | | \$ 266,875 | | | | |
| Swing Doors - Pair- 6x7 & 3x7 Wd Replacements [Two year projects] | | | | | \$ 511,723 | | | |
| Boilers[1&2] - Renewal | | | | | \$ 260,559 | | | |
| TOTAL | \$ 525,645 | \$ 20,900 | \$ 273,110 | \$ 758,195 | \$ 2,167,870 | \$ 5,200,000 | | |
| East Auburn | | | | | | | | |
| 1928 Building- Asphalt Roof Renewal | | | | \$ 54,500 | | | | |
| Cafeteria Tables/ Chairs Renewal | | | | \$ 30,000 | | | | |
| Renewal single-ply Membrane- 54 Addition/ 2000 addition | | \$ 130,500 | | | \$ 129,653 | | | |
| Telephone Upgrade | | \$ - | \$ 59,180 | | | | | |
| Tennis Court Renewal | | \$ 90,000 | | | | | | |
| Phase II Addition | | | | | | \$ 3,300,000 | | |
| TOTAL | \$ - | \$ 220,500 | \$ 59,180 | \$ 84,500 | \$ 129,653 | \$ 3,300,000 | | |
| ELHS | | | | | | | | |
| New ELHS - local only costs/ cash flow to bond | \$ 200,000 | \$ 200,000 | | | | | 1,2,3,4,5 | Very High |
| TOTAL | \$ 200,000 | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | | |
| Fairview | | | | | | | | |
| 1997 Double Hung windows - Renewal | | | | \$ 245,918 | | | | |
| Classroom Furniture | \$ 85,000 | | | | | | 4,1 | High |
| Library Carpet | \$ 10,043 | | | | | | 2 | Medium |
| Rear Door Handicapped Accessible | \$ 8,500 | | | | | | 1 | High |

| | FY20 | FY21 | FY22 | FY23 | FY24+ | FUTURE | FY 20 Priority | FY 20 Priority |
|---|-------------------|-------------------|-------------------|---------------------|---------------------|-------------|----------------|----------------|
| LOCATION | | | | | | | | |
| Cafeteria Tables/ Chairs Renewal | | | | \$ 60,000 | | | | |
| Ceramic Tile 1997-Renewal | | \$ 109,987 | | | | | | |
| Theater & Stage Equipment Renewal | | | \$ 42,700 | | | | | |
| Dome Roof Renewal - Library | | | | | \$ 67,216 | | | |
| Door Assembly Store-front 1997 6x7 Renewal | | | | \$ 30,253 | | | | |
| Exhaust System- General building | | | \$ 52,718 | | | | | |
| Student Lockers Renewal 51 & 97 wing | | | | | \$ 81,980 | | | |
| Elevator - New pump & Renewal | | | | | \$ 150,000 | | | |
| Single-ply Membrane-56wing & addition | | | | \$ 283,500 | | | | |
| Central AHU-VAV System w/ distribution Phas 1&2 | | | | \$ 776,040 | | | | |
| Gym Equipment Renewal | | | \$ 35,710 | | | | | |
| TOTAL | \$ 103,543 | \$ 109,987 | \$ 131,128 | \$ 1,395,711 | \$ 299,196 | \$ - | | |
| Franklin School | | | | | | | | |
| Parking Lot Resurfacing | | | \$ 42,000 | | | | | |
| New Elevator- ADA Compliance-3 stops/new Basement Bathrooms | \$ 416,900 | | | | | | 2,1 | Very High |
| Replace Roof-front entrance | | \$ 2,500 | | | | | | |
| Renewal EDPM Roof Membrane-Life Expectancy | | | | | | | | |
| TOTAL | \$ 416,900 | \$ - | \$ 42,000 | \$ - | \$ - | \$ - | | |
| Sherwood Heights | | | | | | | | |
| Cafeteria Tables/Chairs | | | | \$ 60,000 | | | | |
| Elevator - New pump & Renewal | | | | | \$ 150,000 | | | |
| Theater & Stage Equipment | | \$ 39,400 | | | | | | |
| Ceramic Tile Renewal 97 addi | | | \$ 136,715 | | | | | |
| 1997 Double Hung windows - Renewal | | | | \$ 108,610 | | | | |
| Door Assembly 68 & 97 Addition | | | | | \$ 331,310 | | | |
| Central AHU-VAV System w/ distribution Phas 1&2 | | | | | \$ 776,040 | | | |
| Student Lockers Renewal 68 & 97 wing | | | | \$ 250,000 | | | | |
| Boilers(2) Renewal - 2008 | | | | \$ 207,124 | | | | |
| New Gym/ Multipurpose floor Renewal | | | | | \$ 200,000 | | | |
| Central AHU-VAV System w/ Distribution 68 wing | | | | \$ 1,232,131 | | | | |
| Wheelchair Lift 1997-Renewal | | \$ 27,188 | | | | | | |
| TOTAL | \$ - | \$ 66,588 | \$ 136,715 | \$ 1,857,865 | \$ 1,457,350 | \$ - | | |
| Support Services Building | | | | | | | | |

| | FY20 | FY21 | FY22 | FY23 | FY24+ | FUTURE | FY 20 Priority | FY 20 Priority |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|----------------|----------------|
| LOCATION | | | | | | | | |
| Above Ground Fuel Tank-Fueling System | | | \$ 110,000 | | | | | |
| One Ton P/U With Plow (replace 2008 3/4 ton Ford) | \$ 45,000 | | | | | | 2 | High |
| One Ton P/U With Plow (replace 2010 3/4 ton GMC) | | \$ 48,000 | | | | | | |
| Single Ply -EDPM Roof Renewal | | | | \$ 241,484 | | | | |
| TOTAL | \$ 45,000 | \$ 48,000 | \$ 110,000 | \$ 241,484 | \$ - | \$ - | | |
| | | | | | | | | |
| Safety | | | | | | | | |
| Security Systems for Remaining Buildings | \$ 114,000 | | | | | | 5 | High |
| TOTAL | \$ 114,000 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| | | | | | | | | |
| Technology | | | | | | | | |
| Central Office Servers | \$ 12,631 | | | | | | 2 | Very High |
| TOTAL | \$ 12,631 | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| | | | | | | | | |
| Walton Elementary | | | | | | | | |
| Walton Football Field Upgrades | | | | \$ 25,000 | | | | |
| Bleacher Replacement | \$ 109,000 | | | | | | 1,2 | Very High |
| Roof Restoration | \$ 26,000 | | | | | | 2 | Very High |
| Reroofing Single Membrane-Main extension | | | | \$ 92,000 | | | | |
| Cafeteria Tables/ Chairs Renewal | | | | \$ 60,000 | | | | |
| Boilers[1&2] - Renewal | | | | | 260559 | | | |
| TOTAL | \$ 135,000 | \$ - | \$ - | \$ 177,000 | \$ 260,559 | \$ - | | |
| | | | | | | | | |
| Washburn | | | | | | | | |
| Phase II Addition/Gym,Classrooms,Cafeteria | | | | | | \$ 3,000,000 | | |
| Replace Rear Fence/ Expand Playground | | \$ 75,000 | | | | | | |
| Boiler Renewal - 2000 | | | | \$ 131,126 | | | | |
| DDE System renewal | | | \$ 173,077 | | | | | |
| Single-ply EDMP Roofing Membrane Renewal 35 yrs | | \$ 206,800 | | | | | | |
| Carpets & VCT Tile Renewal 2001 | | | \$ 116,076 | | | | | |
| Replace Portable Units - 2 classrooms | | | | \$ 450,000 | | | | |
| TOTAL | \$ - | \$ 281,800 | \$ 289,153 | \$ 581,126 | \$ - | \$ 3,000,000 | | |
| | | | | | | | | |
| RETC/SOS | | | | | | | | |
| New DDC Controls System- Renewal | | \$ 56,545 | | | | | | |
| Single-ply Membrane renewal | | | | \$ 1,056,000 | | | | |

| | FY20 | FY21 | FY22 | FY23 | FY24+ | FUTURE | FY 20 Priority | FY 20 Priority |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------|----------------|
| LOCATION | | | | | | | | |
| Perimeter Heat System-Fin Tube/unit Heaters | | | \$ 146,830 | | | | | |
| Total | \$ - | \$ 56,545 | \$ 146,830 | \$ 1,056,000 | \$ - | \$ - | | |
| Park Ave | | | | | | | | |
| Emergency Generator -125kw-renewal | | | | \$ 59,596 | | | | |
| Window Shades | | | \$ 44,478 | | | | | |
| Gym Equipment-Bleachers Renewal | | | | \$ 70,604 | | | | |
| Cafeteria Tables/ Chairs Renewal | | | | \$ 120,000 | | | | |
| Renewal EDPM Roof Membrane-Life Expectancy | | | | \$ 450,000 | | | | |
| Telephone & Communication Renewal | | | | \$ 128,090 | | | | |
| Total | \$ - | \$ - | \$ 44,478 | \$ 828,290 | \$ - | \$ - | | |
| All Schools | | | | | | | | |
| Replace/Upgrade playground equipment/surfaces | \$ 50,000 | \$ 50,000 | | | | | 2,1 | Medium |
| Total | \$ 50,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | | |
| GRAND TOTAL CIP | \$ 1,602,719 | \$ 1,054,320 | \$ 1,232,594 | \$ 6,980,171 | \$ 4,314,628 | \$ 11,500,000 | | |
| LEGEND | | | | | | | | |
| Priority 1 - Life Safety Issues | | | | | | | | |
| Priority 2- Facility/ Equipment Renewal | | | | | | | | |
| Priority 3- Energy Renewal | | | | | | | | |
| Priority 4- Instructional Equipment Renewal | | | | | | | | |
| Priority 5- Security | | | | | | | | |



City of Auburn

FY20- FY24

CITYWIDE CAPITAL IMPROVEMENT PLAN

Long-term Goals

The goals of the City of Auburn focus on these 4 general areas. (These are in no particular order of importance.)

1. Economic Development
2. Education
3. Citizen Engagement
4. Strong Neighborhoods.

Auburn-Lewiston Airport

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|------------|-----------|----------|-----------|------|
| Replace Wheeled Bucket Loader | | \$200,000 | | | |
| Runway Maintenance - Runway 04/22 (FAA/MDOT 95% eligible) | \$ 200,000 | | | | |
| Reconstruct Airport Parking Apron FBO | | \$300,000 | \$10,000 | | |
| Construct New Fuel Farm | \$ 400,000 | | | | |
| Compact Tractor | \$ 30,500 | | | | |
| Reconstruct East Side Airport Parking Apron | | | \$10,000 | | |
| Airport Hangar (Nested) | | | | \$375,000 | |

Auburn-Lewiston Airport

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--------------------------------------|------------|------------|-----------|-----------|----------|
| Airport Hangar (Corporate) | | | | \$500,000 | |
| Update Airport Master Plan | | | | | \$15,000 |
| | | | | | |
| | | | | | |
| Total Auburn-Lewiston Airport | \$ 630,500 | \$ 500,000 | \$ 20,000 | \$875,000 | \$15,000 |
| | | | | | |
| | | | | | |

City Clerk

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--------------------|-----------|-----------|-----------|-----------|-----------|
| Record Restoration | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| | | | | | |
| | | | | | |
| Total City Clerk | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 |

Economic & Community Development

Economic Development & Planning

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---|-----------|-----------|-----------|-----------|-----------|
| New Auburn Village Center Revitalization | \$500,000 | \$100,000 | \$100,000 | \$100,000 | |
| Dangerous Building Demolition | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 |
| Comprehensive Plan Property Acquisition Program | \$400,000 | \$400,000 | \$400,000 | \$400,000 | \$400,000 |
| Strategic Plan Implementation | \$500,000 | \$500,000 | \$500,000 | \$500,000 | \$500,000 |
| Downtown Parking and Walkability | \$270,000 | \$200,000 | \$200,000 | | |
| Inspection Vehicle Replacement | | | \$20,000 | | |

Economic & Community Development

Electrical

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|----------|----------|----------|----------|----------|
| Electrical Vehicle-Replacement | | \$35,000 | | | |
| Main Street Underground Electrical Replacement | \$ 6,000 | | | | |
| Special Event Portable Electrical Equipment | \$ 6,000 | | | | |
| Split System Heat Pump-Electrical Shop | \$ 7,000 | | | | |
| Municipal Roadway Lighting Inventory | \$25,000 | \$10,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |

Economic & Community Development

Electrical Continued & Dept. Total

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Traffic Signal preemption upgrades | \$5,000 | \$ 5,000 | | | |
| LED Upgrade to City walking paths and Industrial Park Lighting | \$10,000 | \$10,000 | | | |
| Electrical Division Bucket Truck Replacement | | \$ 97,500 | \$ 97,500 | | |
| Total Economic & Community Development | \$1,929,000 | \$1,557,500 | \$1,522,500 | \$1,205,000 | \$1,105,000 |

Facilities

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---|-----------|-----------|-----------|----------|----------|
| Public Works Roof Replacement Phase II | \$225,000 | | | | |
| Central Fire Install Fire Sprinkler and Fire Alarm System | | \$120,000 | | | |
| Central Fire Replace Air Handlers | | | \$130,000 | | |
| Central Fire Boiler Replacement | \$ 50,000 | | | | |
| Public Works Life Safety/ Code Compliance Corrections | \$ 50,000 | \$ 75,000 | | | |
| Central Fire Life Safety/ Code Compliance Corrections | \$ 25,000 | \$ 25,000 | | | |
| Auburn Hall | \$ 33,000 | \$ 40,000 | \$ 40,000 | \$40,000 | \$40,000 |

Facilities, Continued

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|------|-----------|----------|-----------|----------|
| Auburn Hall Building envelope repairs | | | | | \$90,000 |
| Engine 5 Reception Area Renovations and Code Compliance Survey | | | \$35,000 | | |
| Auburn Hall Lighting Conversion to LED | | \$ 50,000 | | | |
| Central Fire Window Replacement | | | \$75,000 | | |
| Engine 5 Window Replacement | | | \$40,000 | | |
| Intermodal Facility | | \$ 5,000 | | \$ 10,000 | |
| Public Works Repoint Brick | | | | | \$42,000 |
| Engine 2 Replacement Study | | \$ 20,000 | | | |

Facilities, Continued

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---|------------------|------------------|------------------|------------------|------------------|
| Police Station Improvements | \$150,000 | | | | |
| Engine 5 Air Conditioning and Ventilation | | | | \$ 75,000 | |
| Hasty HVAC/Efficiency Upgrade | | | | \$130,000 | |
| Total Facilities | \$533,000 | \$335,000 | \$320,000 | \$305,000 | \$172,000 |
| | | | | | |

Fire & EMS Department

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|------------------|------------------|------------------|-----------------|--------------------|
| Apparatus Replacement | \$650,000 | \$105,000 | \$650,000 | | \$1,200,000 |
| Exhaust Management (Engine 2) | \$ 25,000 | | | | |
| Ambulance Replacement | | \$240,000 | | | \$ 124,000 |
| Stretcher Replacement | | | | \$21,000 | \$ 21,000 |
| Video Intubation Equipment | \$ 10,000 | | | | |
| Training Simulator Maniquin | | | \$ 30,000 | | |
| Cardiac Monitors | \$ 30,000 | \$ 30,000 | \$ 30,000 | | |
| Total Fire & EMS Department | \$715,000 | \$375,000 | \$710,000 | \$21,000 | \$1,345,000 |

LATC (Auburn's Share)

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|-------------------|-----------------|-----------------|-----------------|-----------------|------|
| Bus Replacement | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |
| Total LATC | \$50,000 | \$50,000 | \$50,000 | \$50,000 | |

LA911 (Auburn's Share)

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--|--------------------|------|------------------|------|------|
| Virtualization Hardware Refresh | | | \$100,000 | | |
| Radio Replacement Project | \$2,785,000 | | | | |
| Radio System Connectivity | \$ 45,000 | | | | |
| Station Alerting & Fire Alarm Box Control | \$ 62,500 | | | | |
| Total LA911 | \$2,892,500 | | \$100,000 | | |

Museum LA

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|------------------------|-----------------|------|------|------|------|
| Capital Campaign | \$30,000 | | | | |
| Total Museum LA | \$30,000 | | | | |

Police Department

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|-----------------------------------|-----------|-----------|-----------|-----------|-----------|
| Vehicle Replacement | \$240,000 | \$192,000 | \$240,000 | \$240,000 | \$240,000 |
| Firearms Replacement | \$ 70,800 | | | | |
| Cruiser Lightbar Replacement | | \$ 58,500 | | | |
| Radar/Message Sign Trailer | \$ 25,000 | | | | |
| Ballistic Shield Replacement | | \$ 25,000 | | | |
| Rifle Replacement | | \$ 43,000 | | | |
| Cruiser Camera System Replacement | | \$130,000 | | | |
| Body Worn Cameras | | | \$180,000 | | |
| Gym Equipment Replacement | | | \$ 25,000 | | |

Police Department, Continued

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Mobile Printers & Fingerprint Readers | | | | \$ 36,000 | |
| Emergency Operations Center Upgrade | | | | \$ 50,000 | |
| TASER Upgrade | | | | | \$ 88,000 |
| Mobile Data Terminal Replacement | | | | | \$108,000 |
| | | | | | |
| | | | | | |
| | | | | | |
| Total Police | \$335,800 | \$448,500 | \$445,000 | \$326,000 | \$436,000 |

Public Works Department

Engineering

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Reconstruction | \$2,600,000 | \$3,000,000 | \$2,000,000 | \$3,000,000 | \$3,000,000 |
| Reclamation/Resurfacing | \$2,400,000 | \$2,000,000 | \$3,000,000 | \$2,000,000 | \$2,000,000 |
| Major Drainage | \$ 500,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 |
| MDOT Match | \$ 750,000 | \$ 500,000 | \$ 500,000 | \$ 800,000 | \$1,000,000 |
| Resurfacing | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 |
| Sidewalks | \$ 250,000 | \$ 200,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| Bridge Maintenance | \$ 100,000 | | \$ 100,000 | | |
| Total Engineering | \$7,600,000 | \$7,700,000 | \$7,700,000 | \$7,900,000 | \$8,100,000 |

Public Works, Continued

Public Works

| Description | FY19 | FY20 | FY21 | FY22 | FY23 |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|
| Replace 7 yard plow trucks | \$418,000 | | \$209,000 | | \$418,000 |
| Replace 12 yard plow trucks | \$464,000 | \$232,000 | \$232,000 | \$232,000 | |
| Replace front end loader | | \$255,000 | | | |
| Replace Street Sweeper | \$235,000 | | | \$235,000 | |
| Grader (used) | | | \$250,000 | | |
| Portable Lift System | \$ 63,000 | | | | |
| Replace One Ton Trucks | \$ 67,000 | \$124,000 | \$124,000 | | |
| Replace Pickups | | \$67,000 | | | |
| Hot Box Pavement Reclaimer | \$46,000 | | | | |

Public Works, Continued

Public Works

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|------------------------------------|-----------|-----------|-----------|----------|------|
| Backhoe | | \$140,000 | | | |
| Replace tracked excavator | \$225,000 | | | | |
| Replace multi-use tractor | \$175,000 | | \$170,000 | | |
| 14' Dump Body Replacement | | | | \$30,000 | |
| Slope Mower | \$ 33,000 | | | | |
| Trench Box | \$ 21,000 | | | | |
| Sander | | | \$ 30,000 | | |
| Replace Bucket Truck | | \$300,000 | | | |
| Replace Catch Basin Cleaning Truck | \$405,000 | | | | |

Public Works, Continued

Public Works, Continued

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Replace trailer mounted sign | \$ 28,000 | | | | |
| Sidewalk Plow Equipment | \$ 16,000 | | | | |
| Replace Tractor (haul) | | | \$ 150,000 | | |
| | | | | | |
| Total Public Works | \$2,196,000 | \$1,118,000 | \$1,165,000 | \$ 497,000 | \$ 418,000 |
| Total Public Services | \$9,796,000 | \$8,818,000 | \$8,865,000 | \$8,397,000 | \$8,518,000 |

Recreation & Sports Facilities

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---|-----------|-----------|-----------|----------|------|
| Union St. Park/Chestnut Park Upgrades | \$ 60,000 | \$ 25,000 | | | |
| Municipal Beach (non-swimming) | \$ 25,000 | | | | |
| Tot Lot Upgrades | \$ 50,000 | | | | |
| Tables and Chairs | \$ 10,000 | \$ 10,000 | | | |
| Security Keyless Entry (all facilities) | TBA | | | | |
| Department Re-Brand | \$ 15,000 | \$ 10,000 | \$ 10,000 | \$10,000 | |
| Pettengill Baseball Field Renovation | \$ 90,000 | \$ 90,000 | | | |
| Fitness Room Equipment | \$ 25,000 | | | | |
| Dog Park | \$ 20,000 | | | | |

Recreation & Sports Facilities

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|------------------------------------|-----------|-----------|------|------|------|
| Senior CC Phase II | \$100,000 | | | | |
| Scissor Lift | \$ 14,000 | | | | |
| Rubberized Flooring (Ingersoll) | \$ 11,000 | | | | |
| Mezzanine Viewing Area | | \$ 66,000 | | | |
| Portable Stage | \$180,000 | | | | |
| Event Lighting Rink #1 and #2 | \$ 15,000 | | | | |
| Rink #2 Removal and Reinstallation | \$ 30,000 | | | | |
| Rubber Flooring (NSBA) | | \$100,000 | | | |
| | | | | | |

Recreation & Sports Facilities

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|---------------------------|------------------|------------------|------------------|------------------|------|
| RO Water Treatment System | | \$ 35,000 | | | |
| Mezzanine Furniture | | \$ 10,000 | | | |
| Jet Ice Paint Cart | | \$ 4,000 | | | |
| Parking Lot Striping | | | \$ 10,000 | | |
| Zamboni Electric Edger | | | \$ 10,000 | | |
| New Ice Resurfacer | | | | \$150,000 | |
| | | | | | |
| | | | | | |
| Total Recreation | \$645,000 | \$350,000 | \$ 30,000 | \$160,000 | |

Education* & Totals

| Description | FY20 | FY21 | FY22 | FY23 | FY24 |
|-----------------|--------------|--------------|--------------|--------------|--------------|
| Total Education | \$1,602,719 | \$1,054,320 | \$1,232,594 | \$6,980,171 | \$4,3144,628 |
| TOTAL CIP | \$19,264,519 | \$13,588,320 | \$13,395,094 | \$18,369,171 | \$16,005,628 |

Thank You!

*See School CIP Budget



**City of Auburn
City Council Information Sheet**

Council Workshop or Meeting Date: March 25, 2019

Author: Sue Clements-Dallaire, City Clerk

Subject: Superintendent's FY 20 Preliminary Budget Presentation for the Auburn School Department

Information: Superintendent, Katy Grondin will present the FY 20 preliminary budget for the Auburn School Department.

City Budgetary Impacts: Based on this year's City evaluation, the Superintendent's Proposed budget requires an increase to the local contribution of \$209,684. The impact on the mill rate \$0.11.

Staff Recommended Action: Discussion

Previous Meetings and History: The School Committee has met three times on the Superintendent's proposed budget.

City Manager Comments:

I concur with the recommendation. Signature:

A handwritten signature in blue ink, appearing to read "Peter J. Caudette".

Attachments:

1. Presentation for Monday night's meeting.
2. FY20 Revenue Sources Document

Budget Process Continues Joint Meeting

March 25, 2019

Budget Drivers

Salary and Benefits, \$34,186,142, make up 75% of our total budget

Salary/Benefits Increase: \$1,753,845 (5.4%) - scheduled increases & proposed additional staff (98% of the total increase to the budget)

Budgeted Health Insurance Rate increase of 7% represents \$387,989 of the number above (22% of the total increase to the budget)

New Positions, Positions Shifted from Grant to General and New Special Ed Program: \$781,916 (\$971,929 to maintain current staffing)

New Positions

| Position | Location | Cost |
|--------------------------------|----------------------|-----------|
| ELL Teacher | Park Avenue | \$80,012 |
| Interventionist | Walton | \$80,012 |
| Interventionist | Auburn Middle School | \$80,012 |
| Computer Science Teacher | Edward Little HS | \$80,012 |
| Substance Misuse Counselor | Edward Little HS | \$80,012 |
| Ed Tech III (Behavior Support) | Walton | \$32,959 |
| Total | | \$433,019 |

Grant Positions to General Fund

| Position | Location | Cost |
|--------------------------------|----------|-----------|
| Math Coach/Interventionist | Washburn | \$88,652 |
| Ed Tech III (Behavior Support) | Washburn | \$33,565 |
| Ed Tech III (Behavior Support) | Washburn | \$22,344 |
| Total | | \$144,561 |

New District Autism Program

| Position | Location | Cost |
|---------------------------|----------|-----------|
| Special Education Teacher | Walton | \$80,012 |
| Ed. Tech. II | Walton | \$31,081 |
| Ed. Tech. II | Walton | \$31,081 |
| Ed. Tech. II | Walton | \$31,081 |
| Ed. Tech. II | Walton | \$31,081 |
| Total | | \$204,336 |

There was a reduction in the special education out of district tuition budget line to cover the costs of the new program.

| Cost Center | FY19 | FY20 | Difference |
|------------------------|--------------|--------------|---------------------------|
| Regular Instruction | \$17,432,587 | \$18,488,651 | \$1,056,064 |
| Special Education | \$10,042,275 | \$10,628,300 | \$586,025 |
| Other Instruction | \$859,072 | \$834,357 | \$(24,716) |
| Student/Staff Support | \$4,841,867 | \$4,923,164 | \$81,297 |
| System Administration | \$925,841 | \$965,894 | \$40,053 |
| School Administration | \$1,498,859 | \$1,526,196 | \$27,337 |
| Transportation | \$1,881,183 | \$1,822,506 | \$(58,676) |
| Facilities/Maintenance | \$5,128,170 | \$5,135,185 | \$7,015 |
| Debt Service/Other | \$669,064 | \$742,768 | \$73,704 |
| Adult Ed/Xing | \$414,865 | \$421,528 | \$6,563 |
| Total Budget | \$43,693,783 | \$45,488,550 | \$1,794,767 (4.1%) |

Proposed Budget Impact on Taxpayers

Local Contribution Needed (includes Crossing Guards and ALL Debt except for Local Major Capital):

FY19: **\$17,997,261**

FY20: **\$18,206,945**

Difference: \$209,684 (1.17%)

State Revenue:

FY19: **\$24,394,832**

FY20: **\$25,945,862**

Difference: \$1,551,030

Proposed Budget Impact on Taxpayers

Other Revenue:

FY19: **\$582,273**

FY20: **\$616,326**

Difference **\$34,053**

Fund Balance Applied to reduce Local Contribution:

FY19: **\$719,417**

FY20: **\$719,417**

Total Revenue: \$45,488,550

Total Expenditures: **\$45,488,550** (1.17% increase to local contribution, \$0.11 increase to the mil rate based on current City valuation- may change)

| REVENUE SOURCES | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 2018-2019 | 2019-2020 | Variance | Percentage |
|------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------------------|--------------------|--------------|
| General Fund | | | | | | | | | |
| State/EPS Model | Approved | Approved | Approved | Approved | Approved | Approved | Recommended | | |
| Subsidy | \$18,976,018 | \$19,291,333 | \$19,975,476 | \$20,330,362 | \$21,526,533 | \$23,678,756 | \$25,249,723 | \$1,570,967 | |
| Debt Service-Approved | \$1,161,010 | \$1,119,906 | \$1,079,600 | \$1,042,975 | \$641,790 | \$624,158 | \$601,933 | (\$22,225) | |
| Total State | \$20,137,028 | \$20,411,239 | \$21,055,076 | \$21,373,337 | \$22,168,323 | \$24,302,914 | \$25,851,656 | \$1,548,742 | 6.37% |
| Local | | | | | | | | | |
| Minimum Local 15671-A | \$ 13,625,217 | \$ 14,329,818 | \$ 14,505,847 | \$ 15,605,575 | \$ 15,970,091 | \$ 16,781,933 | \$ 16,355,070 | (\$426,863) | |
| Local Only Debt Service | \$1,510,976 | \$1,587,224 | \$1,711,506 | \$1,814,747 | \$1,798,436 | \$44,905 | \$140,835 | \$95,930 | |
| Additional Local | \$0 | \$0 | \$0 | \$0 | \$0 | \$980,019 | \$1,516,278 | \$536,259 | |
| Crossing Guides | \$41,796 | \$42,508 | \$37,603 | \$37,883 | \$38,330 | \$0 | \$0 | \$0 | |
| Total Local | \$ 15,177,989 | \$ 15,959,550 | \$ 16,254,956 | \$ 17,458,205 | \$ 17,806,857 | \$ 17,806,857 | \$ 18,012,183 | \$205,326 | 1.15% |
| Other | | | | | | | | | |
| State Agency Client | \$30,000 | \$30,000 | \$53,350 | \$53,350 | \$70,000 | \$30,000 | \$50,000 | \$20,000 | |
| Spec. Ed. SOS Tuition | \$90,000 | \$90,000 | \$107,576 | \$107,576 | \$107,576 | \$60,000 | \$50,000 | (\$10,000) | |
| MeCare Reimbursement | \$125,000 | \$125,000 | \$135,000 | \$135,000 | \$135,000 | \$120,000 | \$140,000 | \$20,000 | |
| Secondary Tuition | \$134,266 | \$134,266 | \$179,620 | \$179,620 | \$160,174 | \$160,973 | \$165,026 | \$4,053 | |
| Rental Properties | \$68,506 | \$68,506 | \$58,000 | \$58,000 | \$58,000 | \$58,000 | \$58,000 | \$0 | |
| DayCare | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$0 | |
| CDS-Pre-K | \$55,000 | \$55,000 | \$45,000 | \$0 | 0 | \$0 | \$0 | \$0 | |
| FY 18 Subsidy Adjust | \$0 | \$0 | \$0 | \$0 | (\$128,755) | \$0 | \$0 | \$0 | |
| Miscellaneous | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$10,000 | \$10,000 | \$0 | |
| Total Other | \$582,772 | \$582,772 | \$658,546 | \$613,546 | \$481,995 | \$488,973 | \$523,026 | \$34,053 | 6.96% |
| Fund Balance | \$ 856,882 | \$ 906,882 | \$ 906,882 | \$ 906,882 | \$ 906,882 | \$ 719,417 | \$ 719,417 | \$ - | 0.00% |
| Total General Fund | \$36,754,671 | \$37,860,443 | \$38,875,460 | \$40,351,970 | \$41,364,057 | \$43,318,161 | \$45,106,282 | \$1,788,121 | 4.13% |
| Adult Education | | | | | | | | | |
| State | \$96,246 | \$98,500 | \$104,761 | \$107,694 | \$107,694 | \$91,918 | \$94,206 | \$2,288 | 2.49% |
| Local | \$183,311 | \$189,080 | \$189,080 | \$190,404 | \$190,404 | \$190,404 | \$194,762 | \$4,358 | 2.29% |
| Tuition | \$93,800 | \$93,300 | \$93,300 | \$93,300 | \$93,300 | \$93,300 | \$93,300 | \$0 | 0.00% |
| Total Adult Education | \$373,357 | \$380,880 | \$387,141 | \$391,398 | \$391,398 | \$375,622 | \$382,268 | \$6,646 | 1.77% |
| Grand Total State | \$20,233,274 | \$20,509,739 | \$21,159,837 | \$21,481,031 | \$22,276,017 | \$24,394,832 | \$25,945,862 | \$1,551,030 | 6.36% |
| Grand Total Local | \$15,361,300 | \$16,148,630 | \$16,444,036 | \$17,648,609 | \$17,997,261 | \$17,997,261 | \$18,206,945 | \$209,684 | 1.17% |
| Grand Total Other | \$676,572 | \$676,072 | \$751,846 | \$706,846 | \$575,295 | \$582,273 | \$616,326 | \$34,053 | 5.85% |
| Grand Total Revenue | \$37,128,028 | \$38,241,323 | \$39,262,601 | \$40,743,368 | \$41,755,455 | \$43,693,783 | \$45,488,550 | \$1,794,767 | 4.11% |
| Mil Rate For Education | 2,005,721,383 | 1,984,917,378 | 1,994,564,463 | 1,998,286,769 | 2,003,206,026 | 1,964,206,026 | 1,964,206,026 | - | 0.00% |
| | 7.66 | 8.14 | 8.24 | 8.83 | 8.98 | 9.16 | 9.27 | 0.11 | 1.17% |
| | | | | | | | Impact on \$150K home 16.01 | | |